

THE AMERICAN LEGION

FOR GOD AND COUNTRY

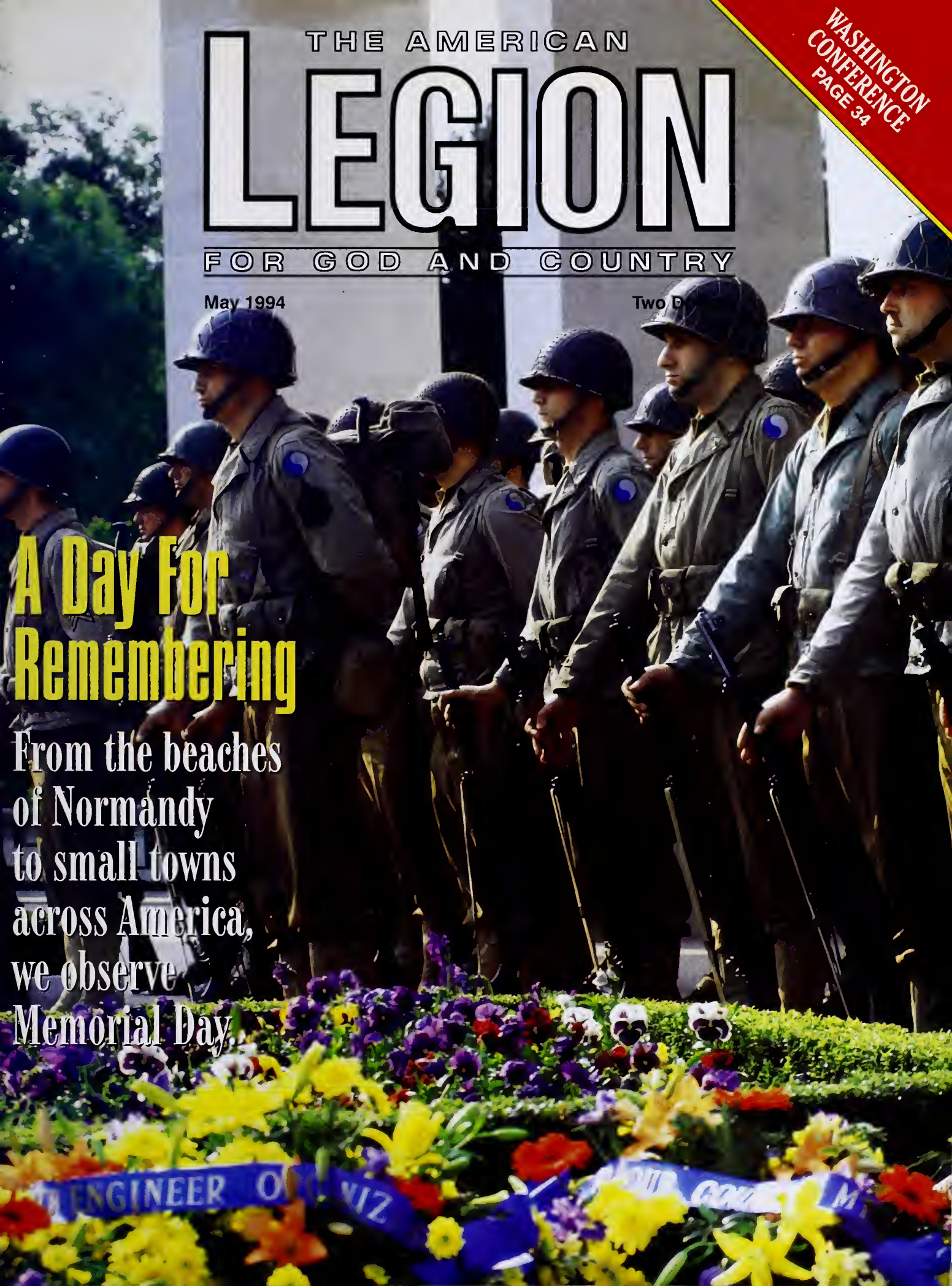
May 1994

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WASHINGTON
CONFERENCE
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A Day For Remembering

From the beaches
of Normandy
to small towns
across America,
we observe
Memorial Day.



Buy a new Buick now and we'll donate \$100 to American Legion baseball...and \$400 to you!

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THE AMERICAN LEGION

The Magazine for a Strong America

Vol. 136, No. 5

May 1994

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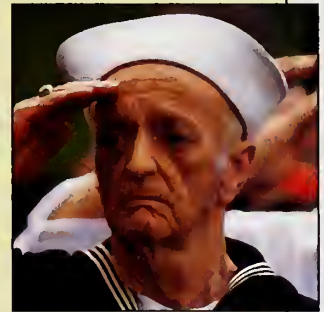
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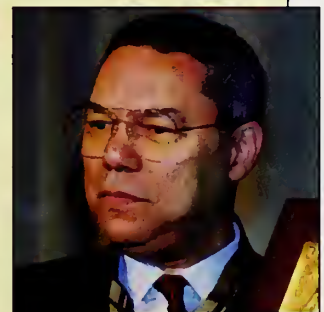
COVER *This Memorial Day ceremony at Normandy honors those who paid the ultimate price for freedom. Photograph by Jacques Brinon/AP Wideworld Photos.*



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THE AMERICAN LEGION MAGAZINE, a leader among national general-interest publications, is published monthly by The American Legion for its 3.1 million members. These military-service veterans, working through more than 15,000 community-level posts, dedicate themselves to God and country and traditional American values; strong national security; adequate and compassionate care for veterans, their widows and orphans; community service; and the wholesome development of our nation's youths.

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THE AMERICAN LEGION

Lest We Forget...



WORLD WAR II TRIBUTE

A limited edition of 2500 firing, M1 Carbines, selectively plated with 24-Karat Gold.
Dedicated to the Americans who defended our freedom in World War II.



Edition Limit: 2500
Caliber: Fires .30 Carbine
Plating: 24-Karat Gold
Length: 36"
Weight: 6 lbs.



To safely display your Commemorative, a furniture-finished, solid walnut case french fitted with maroon velvet is available. The locking acrylic-glass lid protects your investment from dust and unauthorized handling. Suitable for wall mount or tabletop display, this case measures 44" x 12" x 4".



Fifty years ago, the tide of battle turned against the Axis Powers, as Americans advanced on all fronts and in all theaters of World War II. During this time, the fast-handling M1 Carbine became an all-time favorite American military firearm. Today, it is alive with the spirit of America--and of our fighting men who carried it in combat...on Normandy, Anzio, Guam, Bastogne--in every theater of operation.

Hold it, and it may bring back memories of those faraway places. Or, it might, for the first time, let you experience what a friend or a family member felt during this great conflict.

To commemorate the important role the M1 Carbine has played in our country's military history, The American Historical Foundation is proud to announce a special, firing, limited edition "World War II Commemorative M1 Carbine."

Presentation Grade

Even though it is moderately priced, nothing has been spared to make this the most beautiful M1 Carbine ever created to honor American service in World War II.

- The stocks are select solid Walnut, with outstanding grain and figure. The finish is hand

rubbed and polished to a brilliant gloss.

- The major steel components are polished to a mirror shine and richly plated with 24-Karat Gold or blued to a gloss black finish.
- The Great Seal of the United States and commemorative title are deeply etched and gold-gilt infilled along the operating slide.
- A specially designed, black and gold plated fired-enamel cloisonné medallion is fitted in the stock.

The edition is limited to only 2500. Each Carbine is serially numbered between 0001 and 2500, with the "WW" prefix (for World War II). The accompanying Certificate of Authenticity attests to the serial number, the edition limit and the purity of the 24-Karat Gold plating.

Not Just A Showpiece

Each is a genuine, firing, military-specification M1 Carbine, custom finished under the supervision of The American Historical Foundation especially for this limited edition.

This Carbine fires the same original G.I. .30 M1 Carbine ammunition. A military brown leather sling, 15-round magazine and firing instructions are also provided.

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The World War II Commemorative Carbine is available exclusively through The American Historical Foundation. To reserve, call toll free, 1-800-368-8080, write or visit. Satisfaction is fully guaranteed, or you may return it for a full refund anytime within one month.

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we will coordinate delivery with you through your local firearms dealer, after your reservation is received here. If you have an FFL, send a signed copy, and the World War II M1 Carbine will be delivered directly to you. An FFL is not needed to reserve. When you reserve, you will be made a Member of the Foundation.

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P117

Deploy Employment

I want to thank The American Legion and Laborers' Union of North America and the U.S. Department of Labor for their efforts in implementing the Career Transition Program ("Legion/Union Job Training Program Continues Growth," Legion News, March).

I am a Persian Gulf veteran who was honorably — and involuntarily — discharged after 11 years service in the Navy. Persian Gulf veterans are not only faced with the nightmare of getting compensation for their health ailments, but also receiving recognition by employers for skills learned in the service.

I challenge the rest of the trade unions to follow suit by recognizing our skills. I believe we are the only war veterans who have been forced out of the service with bleak outlooks for jobs and with few re-education and training programs available.

No one owes me a living, but it would sure be nice to have the opportunity to make a living for myself.

*Jeff Zakula
Buhl, Minn.*

Watching The Watch

In the Washington Watch column for January, Cliff Kincaid reports that Janet Reno is likely to resign under pressure ("Reno To Go?"). His information is based on unnamed sources. It is easier to report without disclosing sources than to do the necessary legwork and give an authoritative picture. Give us facts instead of gossip.

*Kenneth I. Taylor
Millersville, Pa.*

Small Town Pride

All too often, when the subject is small towns, the media concentrates on bad news and failure. Perhaps worse, smaller communities and their local governments often are ignored altogether. This is a shame because small towns still embody quintessential American values.

But Norm Crampton's article ("Keeping Smalltown, U.S.A., on the Map," February) provided a wonderful

balance, shining a spotlight on some of the good things going on in small towns, while also providing straightforward advice for staying "on the map."

*Ronnie J. Kweller
Director of Publications
and Media Relations
National Association of
Towns and Townships
Washington, D.C.*

Speak Un-Easy

"The Campaign Against English" (February, by Gary Turbak) is right on target, and I am delighted to see the Legion has taken a firm stand to try to correct the degradation of our country's melting pot.

*Edmond L. Bouton Jr.
Laurel, Md.*

Why the uproar? Are Hispanic people any better than the Irish, Polish, Italian or other nationalities that came to this country? Every nationality became American and spoke English.

*Al Shaw
Cleveland, Ohio*

Europe has been divided along language and ethnic lines for centuries, and it has been a hotbed of friction and war. The bubble heads who are trying to start multiculturalism are beyond me.

*V.G. Markus
Belleville, Ill.*

Multilingual attitudes are layers of mud and straw beneath a tower of babel that will surely come tumbling down to crush us all.

*Cecil C. Johnson
Nome, Alaska*

I would dread having my grandchildren having to fight alongside soldiers who could not speak English.

*Harry R. Jackson
Mays Landing, N.J.*

I'm 19 years old and I have been in the United States for three years, and I'm a recent high school graduate with a grade point average of 3.0. I attended bilingual school and just learned

the basics of English — as if I was taking classes in Mexico.

I have a very hard time communicating in English and expressing myself. I don't know what to do because I want to get a job and attend college. But I have difficulties right now, and I'm feeling frustrated about it. The government should eliminate bilingual schools because I know a lot of people in the same situation or worse, and they have been in this country for many years.

*Florencia Lopez
Chicago*

As the son of immigrants, I found the article about bilingual education superb. Even though my parents went to great pains to make me bilingual, they would have been horrified at the suggestion that I attend a bilingual public school. They wanted me to go to school and learn the language of their new country. I am doing the same for my own children.

We should all be proud of our heritage and preserve as much of it as we can. Being truly bilingual is not only a great personal advantage, but also provides valuable resources for the United States in commerce and diplomacy. However, "bilingual" schools do not produce "bilingual" students. They produce students who lack adequate English skills. Shame on the politicians who cripple young lives for personal gain.

*Patrick N. Theros
Washington, D.C.*

I am a proud Chicano-Hispanic American who served my country and am proud that the Marine Corps instilled in me a love of country and flag. I believe in another 100 years we will be celebrating days like Pancho Gonzalez Day, and Yin Po Ling Day and Helmut Schmidt's birthday. Ours is an evolving culture. We will change over the years, and who knows what language we will speak.

The problem is the people who are in favor of English only. I say please don't forget all of those Americans who fought and died for our freedom — from all the Negro flying American

Please turn page

Every man over 50 should take this **PROSTATE TEST**

Please answer the following questions:

YES NO

☐☐

Do you urinate often, especially during the night?

☐☐

Do you have trouble starting your urine stream?

☐☐

Do you have a weak or interrupted urine stream?

☐☐

Does it feel like your bladder isn't emptying completely?

If you answered "yes" to any question, you should see your doctor. You may be experiencing the symptoms of a condition called benign prostatic hyperplasia (BPH), which is an enlargement of the prostate gland.

Affecting one out of three men over the age of 50, symptomatic BPH can be caused by a *tightening* of muscles inside the prostate. These tightened muscles can slow the flow of urine, leading to the kinds of urinary symptoms described above.

There are three basic treatment options for symptomatic BPH: "watchful waiting," which entails having regular checkups over time; surgery; and medication.

HYTRIN: A New Treatment Option

HYTRIN is a once-a-day medication that can rapidly treat bothersome BPH symptoms. HYTRIN works by *relaxing* the

muscles that have tightened in the prostate, increasing urine flow and decreasing urinary symptoms. With HYTRIN, you can see improvement in 2 to 4 weeks.

HYTRIN can cause a sudden drop in blood pressure at the beginning of treatment (or if you miss doses and then start taking the medication again). You may feel dizzy, faint, or "light-headed," particularly after getting up from a chair or bed.

If you have any urinary symptoms, see your doctor. Only your doctor can properly diagnose symptomatic BPH (or other conditions such as prostate cancer).

And, only your doctor can treat your bothersome BPH symptoms with HYTRIN. For **FREE** information on symptomatic BPH and HYTRIN, please call **1-800-888-9993**

Please see patient information on adjacent page.

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TODAY ABOUT

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(terazosin HCl)

HYTRIN[®]

(terazosin HCl)

PATIENT INFORMATION ABOUT HYTRIN[®] (HI-TRIN)

Generic Name:
terazosin (ter-A-zo-sin)
hydrochloride

When used to treat
**BENIGN PROSTATIC
HYPERPLASIA (BPH)**

Please read this leaflet before you start taking HYTRIN. Also, read it each time you get a new prescription. This information should NOT take the place of a full discussion with your doctor. You and your doctor should discuss HYTRIN and your condition before you start taking it and at your regular check-ups.

HYTRIN is used to treat benign prostatic hyperplasia or BPH. HYTRIN is also used to treat high blood pressure (hypertension). This leaflet describes HYTRIN only as a treatment for BPH.

What is BPH?

The prostate is a gland located below the bladder. It surrounds the urethra (you-REETH-rah), which is a tube that drains urine from the bladder. BPH is an enlargement of the prostate gland. The symptoms of BPH, however, can be caused by an increase in the tightness of muscles in the prostate. If the muscles inside the prostate tighten, they can squeeze the urethra and slow the flow of urine. This can lead to symptoms such as:

- a weak or interrupted stream when urinating
- a feeling that you cannot empty your bladder completely
- a feeling of delay when you start to urinate
- a need to urinate often, especially at night, or
- a feeling that you must urinate right away.

Treatment options for BPH

There are three main treatment options for BPH:

- Program of monitoring or "Watchful Waiting". Some men have an enlarged prostate gland, but no symptoms, or symptoms that are not bothersome. If this applies, you and your doctor may decide on a program of monitoring including regular check-ups, instead of medication or surgery.
- Medication. There are different kinds of medication used to treat BPH. Your doctor has prescribed HYTRIN for you. See "What HYTRIN does" below.
- Surgery. Some patients may need surgery. Your doctor can describe several different surgical procedures to treat BPH. Which procedure is best depends on your symptoms and medical condition.

What HYTRIN does

HYTRIN relaxes the tightness of a certain type of muscle in the prostate and at the opening of the bladder. This may increase the rate of urine flow and/or decrease the symptoms you are having.

- HYTRIN helps relieve the symptoms of BPH. It does NOT change the size of the prostate, which may continue to grow. However, a larger prostate

does not necessarily cause more or worse symptoms.

- If HYTRIN is helping you, you should notice an effect on your particular symptoms in 2 to 4 weeks of starting to take the medication.
- Even though you take HYTRIN and it may help you, HYTRIN may not prevent the need for surgery in the future.

What you should know while taking HYTRIN for BPH

WARNINGS

HYTRIN Can Cause A Sudden Drop in Blood Pressure After the VERY FIRST DOSE. You may feel dizzy, faint, or "light-headed" particularly after you get up from bed or from a chair. This is more likely to occur after you've taken the first few doses, but can occur at any time while you are taking the drug. It can also occur if you stop taking the drug and then re-start treatment.

Because of this effect, your doctor may have told you to take HYTRIN at bedtime. If you take HYTRIN at bedtime but need to get up from bed to go to the bathroom, get up slowly and cautiously until you are sure how the medicine affects you. It is also important to get up slowly from a chair or bed at any time until you learn how you react to HYTRIN. You should not drive or do any hazardous tasks until you are used to the effects of the medication. If you begin to feel dizzy, sit or lie down until you feel better.

- You will start with a 1 mg dose of HYTRIN. Then the dose will be increased as your body gets used to the effect of the medication.
- Other side effects you could have while taking HYTRIN include drowsiness, blurred or hazy vision, nausea, or "puffiness" of the feet or hands. Discuss any unexpected effects you notice with your doctor.

Other important facts

- You should see an effect on your symptoms in 2 to 4 weeks. So, you will need to continue seeing your doctor to check your progress regarding your BPH and to monitor your blood pressure in addition to your other regular check-ups.
- Your doctor has prescribed HYTRIN for your BPH and not for prostate cancer. However, a man can have BPH and prostate cancer at the same time. Doctors usually recommend that men be checked for prostate cancer once a year when they turn 50 (or 40 if a family member has had prostate cancer). These checks should continue even if you are taking HYTRIN. HYTRIN is not a treatment for prostate cancer.
- About Prostate Specific Antigen (PSA). Your doctor may have done a blood test called PSA. Your doctor is aware that HYTRIN does not affect PSA levels. You may want to ask your doctor more about this if you have had a PSA test done.

How to take HYTRIN

Follow your doctor's instructions about how to take HYTRIN. You must take it every day at the dose prescribed. Talk with your doctor if you don't take it for a few days, you may have to restart it at a 1 mg dose and be cautious about possible dizziness. Do not share HYTRIN with anyone else; it was prescribed only for you.

Keep HYTRIN and all medicines out of the reach of children.

**FOR MORE INFORMATION ABOUT HYTRIN
AND BPH, TALK WITH YOUR DOCTOR,
NURSE, PHARMACIST OR OTHER HEALTH
CARE PROVIDER.**

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VETVOICE

cans in World War II, to the famed all-Japanese regiment, to the Navajo Code talkers. We all gave to America.

Don't become a language phobic. Remember we are in a cultural salad bowl in America. We are proud of our ethnic roots, and most of us would like to keep it that way.

*Jose R. Silva
Fruita, Colo.*

As the author of the bill in Congress to make English the official language of the United States, I commend The American Legion for addressing this vital issue. English is the common bond that transcends all American cultures. If we are to remain one nation, one people, we must recognize the importance of our common language.

As a United States congressman, I feel an obligation to fight for those American people who do not want their country turned into another Beruit, Yugoslavia or Canada.

*Rep. Toby Roth
Eighth District
Wisconsin*

No To Vietnam

I strongly disagree with re-establishing diplomatic and business ties with Vietnam ("Beyond Hope," March, by Mark Sauter and Jim Sanders). Businesses are placing profit over resolution of the POW/MIA issue. I, for one, will not buy anything made in Vietnam until the POW/MIA issue is settled.

*Jerome E. Schroeder
Palmer Lake, Colo.*

As a Marine Corps veteran of Korea, I know our policy was to leave no dead or wounded behind. But apparently our past and current administrations do not share this policy and are now rewarding Hanoi with trade agreements.

*E.L. Lewis
Selbyville, Del.*

The POW/MIA issue is not just going to go away, thanks to the efforts of organizations such as The American Legion. Anyone who has dealt with the Vietnamese knows how adept they are with their lies and deception

and that they cannot be trusted. Our government, instead of sending delegations to Hanoi on vacation, should start to seriously negotiate the release of any prisoners who may still be alive.

*Edward G. Garbett
Oak Hill, W.Va.*

Flag Waver

Many thanks for a great magazine — newsy and to the point.

The dedication displayed by the Legion in nearing its goal of having 38 states pass memorializing resolutions to protect the flag is outstanding. It is a valiant effort and a well-earned victory, representing true Americanism. God's speed to the National Legislative Commission. May it inspire the remaining states to act in unison, supporting a constitutional amendment to protect our flag.

*C.E. Dukehart
Westminster, Md.*

Editor's note: Since Legionnaire Dukehart wrote, Nebraska and Maryland became states 38 and 39 to pass a flag resolution, with more expected.

Express Less

Electronic communication excludes most of the financially depressed people ("Riding The Info Express," March). It places tremendous potential power in the hands of a comparatively few, non-elected people.

Most crucial, there is apparently no "second option." It is a known military fact that the first stage of future wars is the destruction of electric power. Without some knowledge of an alternate communication, what do these "info express" people ride on then?

*Roger Woodcock
Corunna, Ind.*

Revisiting Rome

I'm writing on behalf of the 1,500 remaining infantry combat veterans of the 91st Infantry Division of World War II who fought in Italy as one of the four remaining infantry divisions in the U.S. II Corps, 5th Army. We salute the Legion and author Sid Moody's courage for the excellent and

Please turn to page 66

WE WANT YOUR OPINIONS

THE AMERICAN LEGION MAGAZINE welcomes letters to the editor concerning articles that appear in the publication. Be sure to include a daytime phone number for verification. Short letters are more likely to be published, and all letters are subject to editing for clarity and brevity. Volume precludes individual acknowledgements of comments on editorial content.

You can leave an electronic letter to the editor at

(314) 474-7474

to record your comments. Callers' opinions are considered for publication and receive a **V** symbol when used.

Or you can write to:

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P.O. Box 1055
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caught in the maelstrom of history.

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THE GREAT CRUSADE

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REDISCOVERING VALUES THAT MADE AMERICA STRONG

IN HIS 1899 book, *The School and Society*, John Dewey introduced the idea that schoolhouses should do more than provide our children with new knowledge.

Dewey suggested that America's schools should build character and train children to be good citizens, a task which is today a major part of The American Legion's Children & Youth programs, from Legion Baseball to Boys Nation.

In this way, The American Legion honors one of the Preamble's missions: "to foster and perpetuate a one hundred percent Americanism."

It starts with a symbol. A schoolhouse. An American flag. A church. A cemetery. Today, too many people don't care enough about such things.

Schools no longer teach our children values, or at least most are not doing it consistently. And broken homes and shattered families are raising children who know less and less about what is right and what is wrong.

The tragedy here is that when one symbol is crushed under the weight of shattered ideals, a domino effect begins and value by value, principle by principle, the symbols and the substance behind them disappear.

The American schoolhouse is just the first casualty of America's war with itself. Our flag was the next to fall.

Some short-sighted people view the Supreme Court's 1989 decision to protect flag burning, under the First Amendment right of free speech, as a victory for freedom. The question, fellow Legionnaires, is freedom from what?

Responsibility? Devotion to God and Country? The willingness to defend our nation in time of war? By allowing our flag to be desecrated, we are, indeed, casting aside all of these ideals. We cannot dismiss the symbol without destroying the values behind



Nat'l. Cmdr. Bruce Thiesen

it. Too many of our brother veterans, under enemy fire, have fought and died beside our flag for it to be burned in the flames of political protest under some self-righteous claim for free speech.

And then there is the church and other places of worship. Again, the Supreme Court ruled in the 1960s that prayer in school was unconstitutional. Our schools have never been the same, as Dewey's vision of the American schoolhouse has all but vanished from the landscape. We don't teach our children values anymore, and belief in God is the highest of all values.

It starts with a symbol. We have allowed our schools, our flag and our churches to slip into silence as America's moral foundation has withered. Dewey's 19th century vision of American education — once a dream come true — now awaits rediscovery.

As we mark Memorial Day this month, we honor our fallen brothers in an atmosphere of shattered symbols and withering ideals. We remember the folly of gay activists who wanted to protest on the hallowed grounds of

Arlington Cemetery last year. We cannot forget the importance of preserving the honor and the legacy of those who have served and died for our nation.

Next month our hearts and minds will remember the GIs who gave their lives during World War II's Normandy invasion on June 6, 1944. Their sacrifice turned the tide in a war that ultimately reshaped the globe and made America the leader of the free world. We honor them for their sacrifice, and for their bravery.

We hoped World War II would be the last war, just as we made the same wish after World War I. But Korea, Vietnam, Lebanon, Grenada, Panama and the Gulf War were to follow. And, unfortunately, there will be others.

Memorial Day is our opportunity to make things right. We must not only pay homage to our fallen friends by listening to their names read aloud. We must also commit ourselves to rediscovering the values that made America morally and militarily strong — values that were once taught in our schools. By doing this, we honor what veterans fought and died for.

As former President Ronald Reagan once said, "Education is not the means of showing people how to get what they want. Education is an experience by means of which enough men, it is hoped, will learn to want what is worth having."

If our children don't learn the importance of symbols such as the U.S. Flag, schools, places of worship and the substance behind them — along with our past — we will have buried our future. It's time to return our devotion to our schools, our flag, and to our God.

Memorializing resolutions calling for a constitutional amendment to protect the U.S. Flag from physical desecration have passed in 39 states. For more on the Legion's national campaign for Old Glory, see Legion News, Page 40. □

The 1956 FORD F-100 PICKUP



Shown smaller than actual size of 8" in length.

Photos depict our incredibly detailed replica — not the actual truck!

One of America's most popular pickups...replicated in die-cast metal and hand-assembled from over 150 separate parts!

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Replica shown much smaller than actual size.

Both doors open smoothly, as does the hood. The front wheels turn with the steering wheel. The bed is genuine wood.

SHOULD CONGRESS STOP FUNDING THE NATIONAL ENDOWMENT FOR DEMOCRACY?

Rep. Paul E. Kanjorski (D-Pennsylvania)

How many Americans are aware that national arms of the Democratic Party, the Republican Party, the AFL-CIO and the U.S. Chamber of Commerce receive millions of taxpayers' dollars annually to carry out their own version of American foreign policy? Not many.

YES



Yet, through the National Endowment for Democracy, (NED), that is exactly what happens. NED is a private organization whose sole job is to take taxpayers' funds and dole them out to these four major interest groups so that they can promote democracy (and their own agendas) abroad.

I object to the premise that these groups have a better understanding of how American taxpayers want to spend their hard-earned money than either Congress or the administration, both of which are accountable to the people. For this reason, I have worked with Rep. Christopher Shays of Connecticut to eliminate NED's annual funding.

I support a progressive foreign policy — as well as American assistance abroad — to ensure that democracy and human rights are upheld, protected and promoted. However, I reject the current practice of giving taxpayers' money to four of the biggest, most powerful special interest groups.

In addition, NED has funded a number of questionable projects. Through NED, American taxpayers' dollars have gone to labor unions in France and to the opposition party to President Oscar Arias in Costa Rica. Both France and Costa Rica have been democracies for more than 100 years.

Because NED is not accountable, there have been instances in which NED-funded projects appear to be contradictory to America foreign policy. For example, NED monies assisted the Federation of Korean Trade Unions (FKTU) in increasing its ability to influence government policies in 1989, one year after the State Department commended the Korean government for breaking the FKTU's monopoly by allowing other unions to register.

Members of Congress should be hesitant to support an organization that has a history of funding dubious projects as well as fiscal mismanagement and abuse (a critical 1991 General Accounting Office report found an instance in which federal money was used to help obtain a car for use in a drug crime.)

There is a need to bolster fragile democracies abroad, but NED is not the proper vehicle. ☐

Rep. Christopher H. Smith (R-New Jersey)



NO

Since the end of the Cold War, nations emerging from decades of totalitarian control have struggled to establish democratic institutions, free market economies and promote human rights. The National Endowment for Democracy (NED) has enabled the United States to support these nations and people in their struggle to attain a stable government.

The fall of the Berlin Wall and the collapse of the Soviet Union did not usher in an era of democracy and human rights in these former totalitarian nations. Instead there is uncertainty and instability in many of them. Without continued guidance and support, democratic leaders in these new governments may be more vulnerable than ever before.

In addition to assisting the emerging democracies, NED monitors human rights abuses in authoritarian regimes, disseminates news of democratic movements around the world and trains future democratic leaders.

As a commissioner of the Commission for Security and Cooperation in Europe and a ranking member of the Western Hemisphere Subcommittee of the House Foreign Affairs Committee, I am personally aware of the influence that NED has had in securing our interests around the world.

For instance, the NED board this year approved funds to sustain *Oslobodjenje* (Liberation), the only daily newspaper in war-torn Sarajevo. This paper has been able to bring the news to the people of Bosnia without interruption despite the constant shelling of the city.

A major obstacle to democratic reform is the pervasive corruption in many governments.

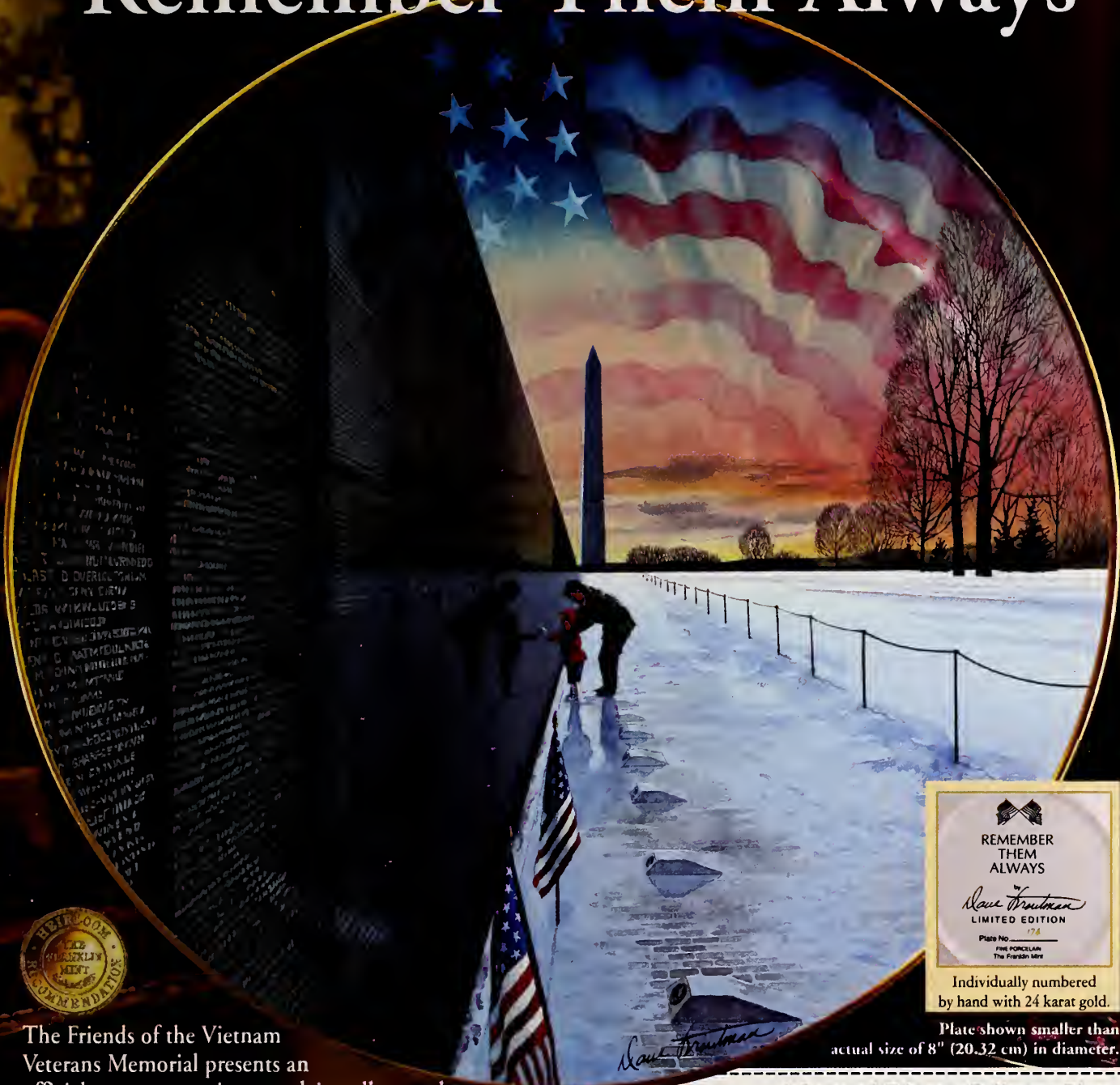
NED, with its in-country programs and American trainers, helps democratic nationals develop and sustain programs to strengthen constitutional governments, political movements and economic reforms. Personnel funded by NED grants offer first-hand, eyewitness accounts to Congress and the State Department about progress and problems in areas around the world.

Cutting NED support now, in essence, would say that the United States no longer cares about the struggle to establish secure and stable democratic governments in strategic places around the world. An investment in the NED is not only a humanitarian investment, but it is also a strategic investment that serves the interests and security of the United States. ☐

YOUR OPINIONS COUNT, TOO

Senators and congressmen are interested in constituent viewpoints. You may express your views by writing The Honorable (name), U.S. Senate, Washington, DC 20510, or The Honorable (name), U.S. House of Representatives, Washington, DC 20515.

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The Friends of the Vietnam Veterans Memorial presents an official commemorative porcelain collector plate.

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Rap Sheet

Sony and Time Warner are among the companies targeted for letter writing campaigns, telephone calls and even boycotts by anti-drug groups because of using rap lyrics in their ads. But huge profits generated by performers such as Sony's Cypress Hill and Time Warner's Dr. Dre make the corporate giants reluctant to pull the plug on their pro-marijuana rappers.

The anti-drug campaign, however, is now targeting local broadcasters who air the material. Anti-drug activists are urging citizens to file complaints with the Federal Communications Commission, if local radio or television stations broadcast "dangerous and deceitful information supporting and promoting the use of marijuana and other illicit drugs."

New Virus...

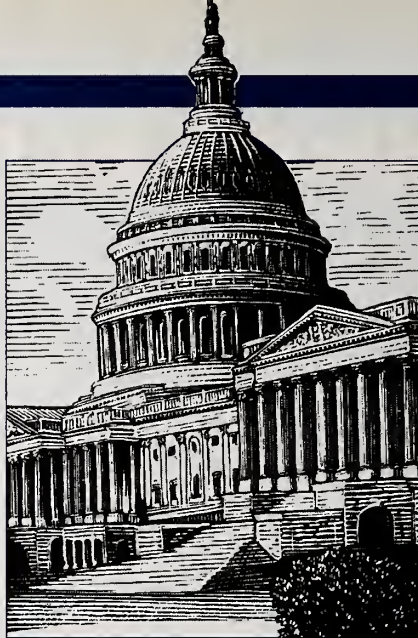
May 12 could mark a turning point in public understanding of the little-known Chronic Fatigue and Immune Dysfunction Syndrome, CFIDS (pronounced cee-fids).

Congress has designated that day as CFIDS Awareness Day, designed to increase funding for research and treatment of the disease, which the CFIDS Association acknowledges is probably contagious. The non-fatal illness, characterized by extreme fatigue, includes symptoms that resemble other disorders such as Lyme disease, mononucleosis and even AIDS.

Once dismissed as psychological, it is now considered to be a legitimate physical illness stemming from a viral infection. It surfaced in the mid-1980s, and affects people of all ages and backgrounds. But the government, through the Centers for Disease Control (CDC), is still trying to estimate how many people have it. Preliminary figures range from hundreds of thousands to millions.

Author Neenyah Ostrom has disclosed that although CDC has advised CFIDS patients not to give blood, there is no test to screen them out as blood donors. Her book about CFIDS, *America's Biggest Cover-Up*, cites new medical evidence that HHV-6, a human herpes virus discovered in 1986, is a cause of both CFIDS and AIDS. Her

Washington-based Cliff Kincaid writes for Human Events and other publications.



WASHINGTON WATCH

By Cliff Kincaid

theory is supported by an increasing number of AIDS cases — now in the hundreds — in which the patient has not tested positive for the HIV virus.

Of particular interest to veterans is her forthcoming book citing striking similarities between CFIDS and the Gulf War Syndrome. She says Pentagon investigators are way off-base in claiming the illnesses afflicting Gulf War veterans are attributable only to stress.

...And New Bacteria

Meanwhile, public health authorities are grappling with another potential medical disaster involving new strains of drug-resistant bacteria that could escalate into fatal illnesses. Hundreds of thousands could die if new drugs are not developed quickly.

In a little-noticed address before the American Association for the Advancement of Science, Alexander Tomasz of Rockefeller University in New York warned that common forms of bacteria which cause pneumonia, children's ear infections and other diseases are likely to develop into strains resistant to treatment by antibiotics. A CDC official agreed it is "potentially an extremely serious problem." The CDC has already confirmed outbreaks of drug-resistant tuberculosis in the United States.

More Alaska Oil

Alaska's Arctic National Wildlife Refuge (ANWR) contains up to 30 billion barrels of oil and almost 20 percent of U.S. natural gas reserves. Yet no one is drilling for oil there because Congress was convinced by environmentalists to close the refuge to oil exploration and development. This is foolish and dangerous, argues former Reagan energy secretary Donald Hodel in a new book he has co-written, *Crisis in the Oil Patch*.

If ANWR is not opened up, Hodel says, America's national security is at risk, and young American men and women inevitably will be forced to sacrifice their lives to secure a continuing supply of Middle Eastern oil. Exploiting ANWR, he says, could reduce our bondage to Middle East oil suppliers.

Hodel cites alarming figures about America's declining domestic oil industry: almost 500,000 jobs lost in the past decade alone; the number of domestic wells being drilled is at the lowest level since World War II; and half of all the U.S. oil consumption is foreign oil.

Calling Congress

Not since the public outrage about a congressional pay raise, have the Capitol switchboards been so flooded as when the House considered licensing home schoolers last February. The calls of protest forced the House to quickly backtrack.

Flush with victory, the same grassroots movement then turned its attention to an Equal Employment Opportunity Commission proposal against religious harassment, one that critics feared could lead to a "religion-free workplace."

An opponent of the proposal, religious broadcaster Dr. James Dobson, charged it was so broad he could see a disgruntled worker suing his employer merely because of a "workplace prayer or simple sharing [of faith] over a cup of coffee."

Meanwhile, in another instance of perceived anti-religious bias, Dobson also protested that the U.S. Army last fall changed its chaplain's crest, eliminating the Christian Cross, the Jewish tablets and Star of David. The Army said the change was made because the crest did not include symbols of other faiths represented by its chaplains. □

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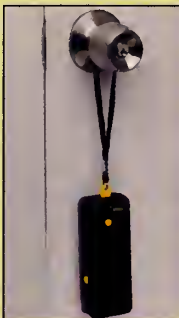
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U S S I N D I A N A P O L I S

STILL *at* SEA



A memorial to a catastrophe at sea will be unveiled next year in Indiana. The builders are searching for crew members and their families.

THE PACIFIC waters glittered in the light of the moon as the swells rolled beneath the *USS Indianapolis* (CA-35), cruising along between 16 and 18 knots. Four days earlier, the cruiser had delivered to Tinian Island the bomb that would end World War II.

Like the sharks swimming beneath its hull, the *Indianapolis* was a predator. The ship's equipment and guns were state-of-the-art, and its engines were capable of record speeds. She had seen action in New Guinea, the Aleutians, Saipan, Iwo Jima and more. The Japanese had good reason to respect her record of 10 battle stars. But she was not the only predator in the Pacific.

The Japanese submarine I-58 had spotted the ship's 671-foot-long silhouette in the moonlight. The first torpedo blew the *Indianapolis*' bow off

and launched tons of seawater through its interior walls, as if they were made of paper.

The second torpedo hit amidships and destroyed the power plant. Without electricity, no SOS radio transmissions could be sent. The time was just after midnight, Sunday, July 30, 1945. It only took 12 minutes for the ship to sink, yet an estimated 880 of the 1,197 sailors and Marines aboard survived long enough to abandon ship. Many were badly wounded and burned, but the terror was only beginning.

Fuel covered the surface of the water and coated the men, making many sick. The ship had sunk so fast, there were few lifeboats and no food or water, but the survivors were optimistic. After all, they were supposed to rendezvous with the battleship *USS Idaho* the next day for gunnery practice. When the *Indianapolis* didn't show up, a search would begin.

What the men in the water didn't know was that the radio message about the rendezvous to the *Idaho* had been garbled. The *Idaho* was unaware of the practice session.

The shark attacks began Monday.

"We found that if we could float prone upon the water, the sharks tended to let us alone," *Indianapolis* survivor Jim O'Donnell told listeners at a recent gathering in Indianapolis. He said they also found the sharks were less likely to attack if the men joined together in large groups.

As days passed, the men faced

other horrors. Madness from exposure, vomiting from swallowing seawater and fuel, and sheer despair overtook many. Those with lifejackets filled with a bouyant fiber called kapoc made a terrifying discovery. The vests were gradually soaking up seawater, losing their buoyancy a little at a time. The hours in the water had softened the men's fingernails and they couldn't untie the knots on the vests. Slow death claimed many as the vests became heavier and heavier, slowly dragging the men beneath the sea.

It was not until 11 a.m. Thursday — more than four days after the men hit the water — that Navy pilot Lt.j.g. Chuck Gwinn spotted the oil slick of the *Indianapolis* from his Ventura PV1 bomber. He saw dozens of delirious men frantically waving at him.

His radio call brought Lt.j.g. Adrian Marks who dropped life rafts and supplies to the men from his Catalina

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NATIONAL MEMORIALS IN PROGRESS

USS Indianapolis Survivors Memorial Organization, Inc.

Heslar Naval Armory
1802 West 30th Street
Indianapolis, IN 46208
(317) 924-1484

■ Needs \$150,000 to complete the project, but more urgently seeks survivors and families of the crew to attend the dedication July 30, 1995, in Indianapolis.

Korean War Veterans Memorial

18th and "C" St. NW
Room 7023
Washington, D.C. 20240
(202) 208-3561

■ Needs funds for perpetual care. Dedication is scheduled for July 27, 1995, in Washington, D.C.

National Prisoner of War Memorial

William Fornes, coordinator
606 West Park Ave.
Valdosta, GA 31602
(912) 247-4273

■ Needs \$2 million to create a memorial dedicated to all American POWs to be built at the Andersonville National Historic Site in Georgia.

Women In Service For America

Memorial Foundation, Inc.
5510 Columbia Pike, Suite 302
Arlington, VA 22204
(800) 222-2294

■ To be erected at the Hemicycle entrance to Arlington National Cemetery. Is in great need of donations.

U.S. Navy Memorial

P.O. Box 96570
Washington, D.C. 20090-6570
(202) 737-2300

■ Needs funds to complete construction and maintain memorial logs.

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Both **HEALTHMAX** and NordicTrack WalkFit give you an upper and lower body workout along with the superior exercise of a non-motorized treadmill. But there are 11 powerful reasons to choose **HEALTHMAX TREADMILL**:



HEALTHMAX TREADMILL



NORDICTRACK WALKFIT

1	Low Price	YES	\$299 (plus \$49 shipping/handling)	NO	\$599⁹⁵ (plus \$49.95 shipping/handling)
2	Superior Workout of a Non-Motorized Treadmill	YES	Non-motorized means you set the pace for a better workout and greater calorie burn. No motor means safety and no maintenance, too.	YES	NordicTrack knows they're on to something here. BUT... HEALTHMAX gives you as much and more for 1/2 the price!
3	Total-Body Muscular and Cardiovascular Workout	YES	Works upper and lower body for most effective total-body workout. Ordinary treadmills only work lower body.	YES	BUT...Why would you pay \$300 more than HEALTHMAX TREADMILL?
4	Full 44" Tread Length and 7 Incline Positions	YES	Long tread designed for running and walking. 7 different tread incline angles give a full range of workout intensity.	NO	Shorter 41 1/2" tread limits stride length machine can accommodate. Only 6 incline positions.
5	Variable Resistance on Arm Exercise Poles and Tread	YES	Adjusts to your personal resistance level with a simple twist of a dial. Arm pole resistance is 2-way — push and pull — for maximum workout.	YES	BUT...WalkFit costs almost twice as much as HEALTHMAX!
6	Adjustable Height on Arm Exercise Poles	YES	Adjust to fit your height for most effective workout.	NO	Not adjustable. You'll have to use the one height they give you.
7	Electronic Workout Monitor	YES	7-function monitor tracks your workout progress.	YES	BUT...Are you sure you want to spend \$300 more than HEALTHMAX TREADMILL?
8	Pulse Monitor Included	YES	Monitors your heart rate for optimum — and safe — workout.	NO	Not included. To get one, you must pay an extra \$149.95 for their optional "workout computer."
9	Folds for Easy Storage	YES	Easily folds to just 49" long by 19 1/2" wide by only 11" high!	YES	BUT...When folded, it's still 52 1/2" long by 21" wide by a cumbersome 17" high.
10	Comes Virtually Fully Assembled	YES	Simply attach monitor and 2 knobs, and you're ready to go!	NO	Requires more extensive assembly.
11	Payable in Installments	YES	8 easy monthly installments of just \$37.38! (\$49 shipping/handling added to first installment.)	YES	BUT...You start by paying \$199.94, then must come up with the remaining \$449.96 over the next 3 months!

You set the pace for a superior upper and lower body workout!

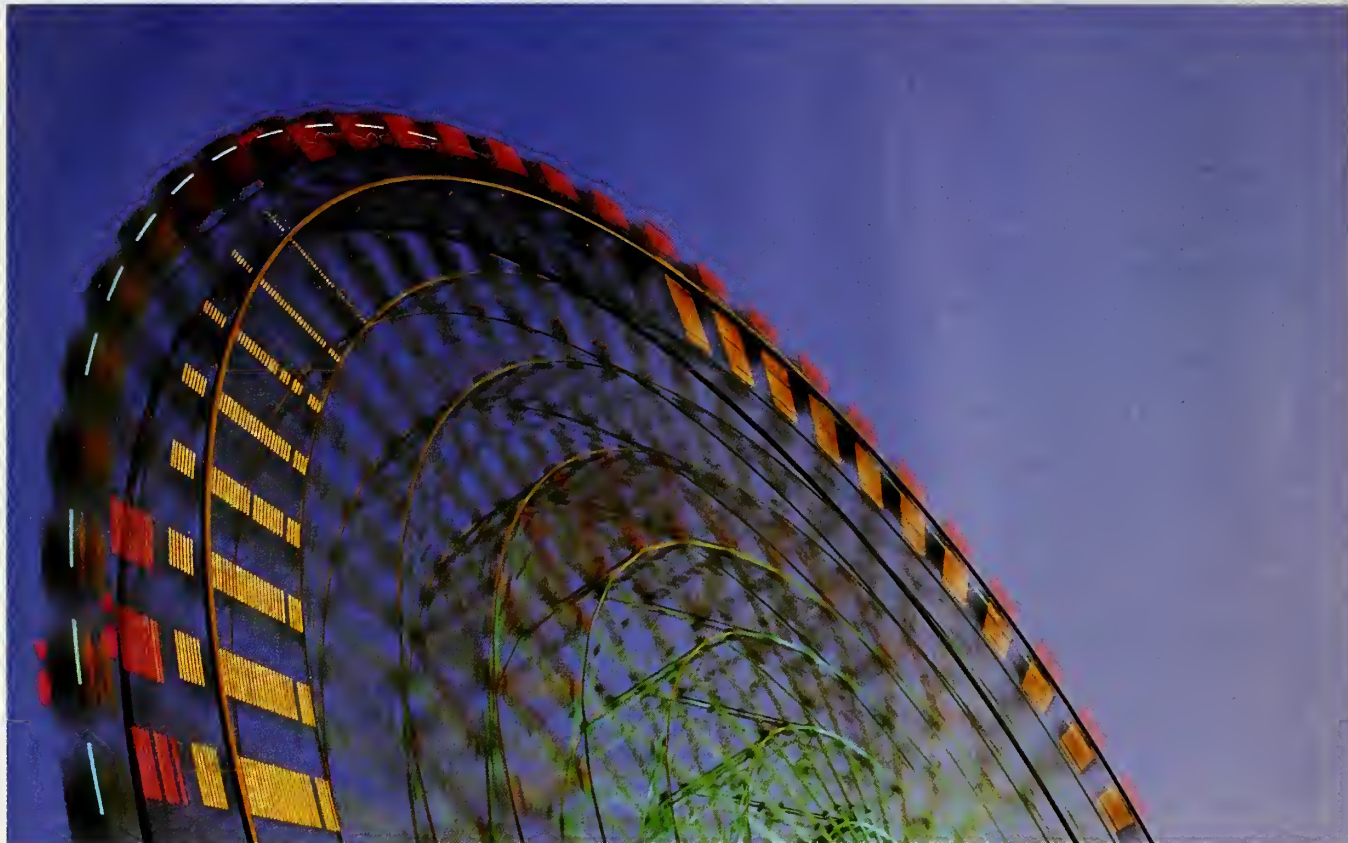
By exercising your entire body simultaneously — the muscles in your arms, shoulders, back, chest, abdomen, buttocks and legs — **HEALTHMAX** gives you a non-motorized muscular and aerobic workout that ordinary treadmills, rowers or exercise bikes can't match! And it does all this at a price that's *half* that of NordicTrack's WalkFit! So don't delay, pick up the phone and order your **HEALTHMAX TREADMILL** today. And while you're using it, you can think of all the things you can do with the \$300 you've saved!

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*December 7, 1993 issue.
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MEMORIAL DAY

Although dedicated to the fallen, Memorial Day is not an exercise in sadness. Rather, it is a reaffirmation that these men and women did not lose their lives in vain.

By Gary Turbak

OUT OF AMERICA'S tragic Civil War grew the springtime custom, originally called Decoration Day, of honoring the soldiers whose valor knew no bounds. To the list of those who died at Gettysburg and Bull Run, we have added names from San Juan Hill, Verdun, Corregidor, Inchon, Khe Sanh, and a thousand other places touched by war.

For most of the year, these brave souls repose in anonymity, but on Memorial Day we bring them back to life to thank them again for their great sacrifice.

They came from every community: The young football star who knew little about war, but a lot about friendship. He died saving a buddy's life. The farmer's son who learned to drive a tank instead of a tractor. The new father who left his wife and child because he felt the strong pull of duty. The career soldier who might otherwise have been the town banker, barber or postman. Different,

Gary Turbak, a Montana-based freelancer, writes on a variety of topics for this magazine. His article, "The Campaign Against English," appeared in our February issue.



**D-DAY
MEMORY—U.S.**
veterans honor
fallen comrades
at American
Cemetery on
Omaha Beach.

A DAY FOR REMEMBERING

yet the same: They all gave their lives for their country — and for their countrymen.

Memorial Day is not an exercise in sadness. It is a reaffirmation that these men and women did not lose their lives in vain. This special day is both a remembrance and a celebration, a trib-

ute to soldiers who fell, and to a country that did not. With the same heart, we grieve our comrades' passing, yet rejoice in what their sacrifice hath wrought. This is why we combine reverence with revelry, why Memorial Day is a time for remembering, but also for parades and "oompah-pah" bands.

MEMORIAL DAY

Memorial Days are grand, bittersweet events. Each year former soldiers don their dated uniforms and join with rusty step the full-bodied parade that sweeps along main street. To the clicking cadence of horses' hooves, they stride down the same avenues they once marched off to war. Again, the people cheer as these yesterday's troops pass by.

And when the parade ends, they line up for photos, and it is easy to see that another year has thinned their ranks. As they speak about the buddies who never returned, names such as Meuse-Argonne, Normandy, Pusan and Mekong Delta blend into a single theme — and the theme is bravery.

On Memorial Day, families journey in quiet pilgrimage to the park or village square where the roll call of dead soldiers has been etched forever in bronze. Lifting toddlers up, mothers help them trace their fingers across the cool metal-lettered names until they come to the father or brother who did not come home. And in parlors and on front porches, the tears of lonesome survivors dot dusty photo albums.

In somber silence, people make their way to graveyards, where they pledge with wordless vows never to forget. With their eyes they seem to ask, "What was so terribly important that all these people had to die?" But they don't need an answer. They know. Comforting arms embrace the grieving, and when it ends, everyone feels somehow better, more able to go forward.

On Memorial Day also, booming heartfelt oratory shakes the town hall rafters, and a teenage future politician might even rise to recite the Gettysburg Address. On courthouse lawns, the incongruity of children climbing on huge and silent canons does not escape their parents, who offer silent prayers that their children might never need go to war.

Everywhere, people mix and mingle, and draw from another Memorial Day the camaraderie that comes from a common spirit, a unified will, a shared memory.

Always there is a multitude of flowers, from paper poppies to the real things planted with loving care at a vet-

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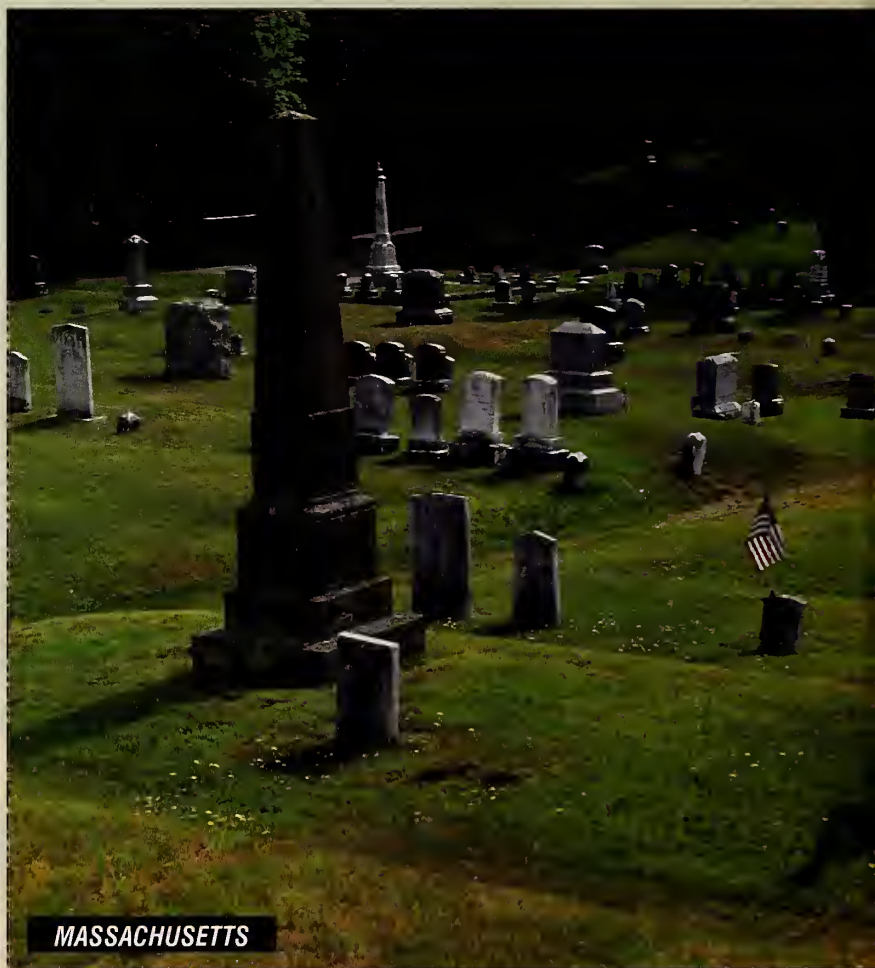


MISSOURI



R. JONATHAN REING

With the same heart, we



MASSACHUSETTS

yet rejoice in what their



R. JONATHAN REHG



R. JONATHAN REHG



NORMANDY

COURTESY OF CAL BROOKS

grieve our comrades' passing,



CHRIS FITZGERALD



CHRIS FITZGERALD



CHRIS FITZGERALD

MISSOURI—Post 202 sponsors a Memorial Day parade, wreath ceremony and air show in Columbia.

NORMANDY—Cal Booth, Post 39, Los Angeles County Sheriff's Dept., lays a flag on a soldier's grave.

MASSACHUSETTS—As Tony Federico plays taps, Russell Richardson and Alex Leontie honor our war dead.

sacrifice hath wrought.

THE AMERICAN ECONOMY

AN '80s CURE FOR '90s ILLS

The recession of the '90s happened because the successful economic policies of the '80s were abandoned, says this Pulitzer Prize-winning Wall Street Journal editor.

DURING THE recession of the 1990s retribution for our excesses in the 1980s?

Not so, says Robert Bartley, editor of *The Wall Street Journal's* editorial pages and author of *The Seven Fat Years And How To Do It Again*.

During those "seven fat years," Bartley points out the American economy grew by nearly a third, created millions of new jobs and put more money in the pockets of average Americans. While many people bash former President Ronald Reagan for his economic policies, Bartley defends them. He says that from 1983 to 1990:

- Unemployment dropped from 10.8 percent to 5.3 percent.
- Per-person annual disposable income rose from \$9,789 to \$15,313.
- Charitable giving went up from \$49 billion a year to \$97 billion a year.
- The stock market Dow Jones average rose from 1070 to 2761.

A 1980 recipient of the Pulitzer Prize for editorial writing, Bartley says the recession of the '90s happened because the successful economic policies of the '80s were abandoned.

Bartley joined *The Wall Street Journal* in 1962 as a staff reporter in Chicago. In 1972 he became editor of the editorial page and seven years later was named editor of the newspaper. He is a member of the American Society of Newspaper Editors, the Council on Foreign Relations and the American Political Science Association.

In this interview with *THE AMERICAN LEGION MAGAZINE*, Bartley explains why the 1980s worked, and how the 1990s can be boom years, too.

AMERICAN LEGION MAGAZINE: Revisionists are now claiming that the recession of the '90s was brought on by the Reagan administration's excesses during the '80s. Do you agree?

ROBERT BARTLEY: The best answer I can come up

with is, periods of rapid progress often mean rapid change. After a decade of boom you often have a counter reaction. The boom of the '20s and the Depression of the '30s is a notable example, but there are others. This is basically what happened in the '80s. We just weren't ready for this boom and then went around trying to find scapegoats when it ended. The recession of the '90s happened because the successful economic policies of the 1980s were abandoned.

Q. What made the economy boom, and how do you really know it is booming?

A. The economic boom of the 1980s started with tax cuts, not increases. The American economy grew by nearly a third, 18 million new jobs were created, and disposable income grew by 20 percent.

The best indicator of the true economic condition is per capita income in inflation-adjusted dollars. If that's going up, there's going to be wealth to spread around.

The best single predictor of where the economy is going is the stock market. That would argue that the outlook under Clinton isn't too bad because the stock market is holding up pretty well.

Q. What then will be the effect of the Clinton tax hikes?

A. Tax increases slow the economy regardless of what kind of increases or economic philosophies you apply. The issue is whether more taxes would be more damaging than additional borrowing, given the same level of expenditures.

Taking resources out of the economy will slow the private sector regardless of whether you take it by taxing or borrowing. So you have a trade off.

The worst taxes are those that reduce the incentives in the economy — the ones with the highest marginal rate of taxation. The key figure to look at is the marginal rate of taxation — the tax you pay on the next dollar you earn — and often the appropriate one to look at is the top marginal rate of taxation.



When that was down to 28 percent, the economy was working pretty well. Now it's creeping back up, and by the time everything is counted, it's going to be over 45 percent. That's a big change and particularly damaging to the economy.

Q. You consider incentives playing key roles in moving the economy. Would reducing or eliminating the capital gains tax be good or bad for investment?

A. A lower capital gains tax would mean more investment. I don't know if you can prove this, but it is certainly true that the capital gains tax historically has been associated with big rewards for entrepreneurs.

Basically that's how you get rich. You form your own company, operate it and you might make a salary. The big payoff comes when you sell the company. You can sell your stock to the public or sell out to a bigger concern. What you get is a capital gain, and this is the big pot at the end of the rainbow for entrepreneurs. It's elementary economics — by reducing that reward, it will reduce that kind of activity.

Q. The federal deficit continues to haunt the American people. You have said that "The deficit is not a meaningless figure, only a grossly overrated one." Just how does the deficit affect our economy?

A. The deficit is the difference between the government's expenditures and receipts. The key figure is how much the government takes out of the private sector and chooses to spend. Whether it's done by taxes or borrowing, is a secondary matter.

HIGHLIGHTS

Robert Bartley On...

How to get rich: "You form your own company, operate it and you might make a salary. The big payoff comes when you sell the company. This is the big pot at the end of the rainbow for entrepreneurs."

Tax increases: "They slow the economy regardless of what kind of economic philosophies you apply."

How to create jobs: "Get off the back of small businesses. The Fortune 500 lost jobs during the 1980s, even though we added 18 million overall. The new jobs came from a lot of new, small, risky businesses."

Protectionism: "It was a primary cause of the Great Depression."

INTERVIEW

ROBERT BARTLEY



ARNOLD AGER

I don't think the economy revolves around the deficit. I also don't think the deficit influences interest rates the way many people on Wall Street have often argued.

During the 1980s, the deficit went up and interest rates went down. If we get some kind of control over expenditures, we won't require the great bargain with tax increases and slashes in expenditures that some people propose.

Q. What about the U.S. trade deficit? How bad is it for the country?

A. In the international accounts, trade deficits are by definition offset by investment inflows. We don't count the investments, we count the merchandise trade or some broader measures.

If your economy looks promising to foreigners and they want to invest, you have inflows of investment that by definition will have to be reflected in a trade deficit. If the inflows are what started the cycle, the overall picture is a healthy one, rather than a bad one.

Q. Unions claim American workers will lose thousands of jobs over the North American Free Trade Agreement (NAFTA) and the General Agreement on Tariffs and Trade (GATT). Is that true?

A. The economy is going through a big change. It's greatly de-emphasizing the manufacturing jobs where the unions have been strong and emphasizing service jobs that the unions always have found difficult to organize. Private sector unionism is down to around 10 percent of the workforce, an incredibly small number. They're fighting a basic trend.

Many insist union and non-union jobs need to be protected, but rising protectionism is recognized as a primary cause of the Great Depression that followed World War I on a global scale.

Q. Is there a trend toward protectionism in this country?

A. There's been a trend toward protectionism worldwide since about 1973. But it has been held at bay. There has been some progress with the Europeans who have drastically reduced their trade barriers among each other, but they still have a somewhat mixed attitude toward the rest of the world. We're in a delicate balance today. We have to keep fighting protectionism over and over again, and we're never quite clear which way we're going.

Q. Secretary of Labor Robert Reich has a similar international point of view. What do you think of his economic theories?

A. I kind of like Robert Reich. I may be alone in that among people of my disposition, but in his last book, *The Work of Nations*, he was awfully right about half of what he wrote. He discussed the international side, saying

that we're now in a global economy and it doesn't make too much sense to think about competition between American and Japanese firms. What you have to think of is how you get the high value added jobs in your country, regardless of whether people work for a corporation headquartered in Tokyo or Detroit. You do that through education and work attitudes.

The other half of it, he's profoundly wrong. He thinks you get the education, the training, etc., by raising taxes and having the government do it. That just

doesn't work. Tax increases aren't going to raise a lot of revenues. And the government isn't going to be any more efficient in training workers than it is in delivering mail.

I think all of that is profoundly misconceived.

Q. What is the one piece of advice you would give the administration to create jobs?

A. It would be to get off the back of small businesses. Small businesses are where jobs are created. The Fortune 500 lost jobs during the 1980s, even though we added 18 million overall. The new jobs came from a lot of new, small, risky businesses. Under Clinton, we will have a big upsurge in environmental regulation. All of these are things big business often can afford, but start-up businesses can't.

Q. The Clinton health-care plan will force almost every American business, small and large, to pay for at least part of universal health coverage. What is your reaction?

A. In the best of times, a lot of them go out of business. It is going to be an additional burden, and it not only affects the businesses operating now. The bigger cost is that it changes the odds that three breakaway engineers from a Fortune 500 firm will go out, found their own firm, and make it grow into another Fortune 500 company as the founders of businesses did back in the 1980s.

Q. What will be the effect of such a health plan on the economy?

A. A typical American gets the best health care in the world. It's expensive, but the rate of increase in health-care costs has rapidly declined in the last two years. The Clinton proposals are fundamentally a system of price controls that Congress and the people are too smart to accept anymore.

If it went through as proposed, it would be a calamity and enormously expensive for the government. It would only detract from health care for the typical American. There would have to be rationing, and it would shrink the available resources for health care. Worst of all, it would change the dynamic of the American economy.

It could turn the American economy into the German economy in which you have some successful big companies, a lot of welfare and no creativity, no dynamism. □



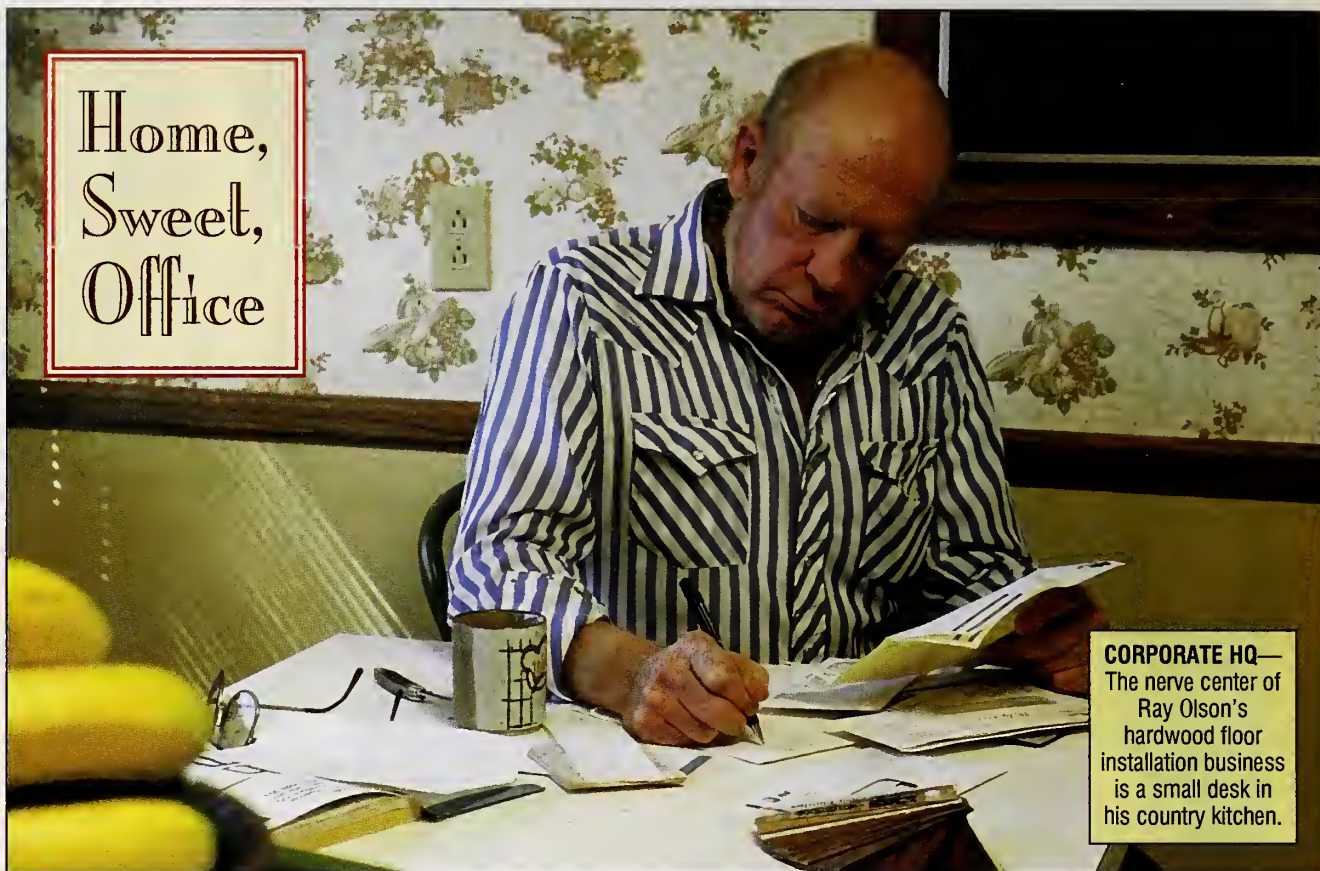
C. FRANKLIN/EPQ INTERNATIONAL

Home, Sweet, Office

LEGIONNAIRE Ray Olson likes to get up with the dawn. On a typical crisp Wyoming morning, Olson, 58, a member of Post 6 in Cheyenne, greets the sun, shrugs into his bathrobe, ambles down the hall to his country kitchen — and starts to work. □ A successful entrepreneur for three decades, Olson has run businesses from his home for most of those years. He's probably the largest installer, sander, repairer and finisher of hardwood floors in the state of Wyoming. □ The nerve center of his company is a small desk in his kitchen. "While I sip my morning coffee, I'll set up everybody's schedule for the day, check on shipments, and negotiate new jobs," he says. "I've never really felt I had a need for an outside office. What could I do there that I can't do here?" □ Olson is far from alone. By some estimates, over 10 percent of American adults work out of their homes

By Ellen Brandt

Home, Sweet, Office



CORPORATE HQ—
The nerve center of Ray Olson's hardwood floor installation business is a small desk in his country kitchen.

today. Most wouldn't have it any other way. The number of home-based business owners range from the Bureau of Labor Statistics' conservative figure of 5.6 million to Link Resources Corporation's estimate of 12.1 million.

Link, a New York-based consulting firm, estimates that an additional 11.7 million Americans run part-time businesses from their homes while holding down traditional full-time jobs.

About 6.6 million Americans, according to Link, can be described as "telecommuters," — full-time corporate employees who work at least part of the time from home offices that are generally linked to their employers by computer. (See "Linking Home And Office," right.)

In the past five years alone, Link says the number of Americans working out of their home has increased at a 9 percent compound annual growth rate that equals nearly a 60 percent increase. The Bureau of Labor Statistics estimates reflect a similar growth rate.

A New York-based journalist and management consultant, Ellen Brandt has written over 2,000 magazine and newspaper articles. She has run her business from home for 15 years.

"Technological improvements, like computers and advanced telecommunications, are enabling more and more people to carry out jobs they used to perform in centralized corporate settings nearly anywhere they want," says Joanne Pratt, president of Joanne H.

Pratt Associates, a Dallas, Texas, consulting firm that recently completed a study of home-based companies for the U.S. Small Business Administration.

It's possible to equip a perfectly adequate home office today for under \$5,000. Top-name microcomputers

Linking Home And Office

TELECOMMUTERS may have the best of both worlds. They work out of their home, but draw salaries, receive fringe benefits and share in the privileges and promotion opportunities of employees who go to work downtown.

According to New York consulting firm Link Resources, there are at least 6.6 million telecommuters in the United States. Their numbers have been increasing by an average 20 percent per year the past several years.

"Telecommuting is as attractive to organizations as it is to individuals," says Gil E. Gordon, a consultant who helps set up telecommuting

programs for corporations and government agencies. "It can reduce the need for office space and slice other overhead costs. It's a selling point for attracting and retaining first rate employees. And it has been shown to boost worker productivity."

Among major companies with telecommuting programs is AT&T. At its Business Network Sales Division in Dallas, 600 employees, including salespeople, technical support staff, and management personnel, have been issued what sales vice president David L. Grimes calls a "virtual office:" a Safari notebook computer with a built-in fax and

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CRASH COURSE—
Dave Kauderer turned his local police experience into a national consultant's career, run from his home.

TECHNOLOGY that includes computers and modems allows entrepreneurs to pursue their careers while staying at home.

with word processing and spreadsheet programs and printers sell for as little as \$2,000. Good quality, small-volume copiers go for under \$1,000. Add a fax, a modem, a telephone answering machine and some file cabinets, and you're ready to roll.

Cosmo Gigliotti, also a Legionnaire, has operated a thriving custom home-building business out of his home for more than 18 years. A member of Post 5 in Colorado Springs, Colo., Gigliotti builds and sells an average of four to six houses annually at prices ranging from \$65,000 to \$500,000. His company, Gemini Homes, also constructs some commercial and industrial buildings.

With a full-time staff of three — everyone else he hires is a subcontractor — Gigliotti says he manages superbly out of the office he built next to his rec room.

Technology also is a particular boon

to home-based information specialists such as writers, researchers, accountants, attorneys and others dependent on facts and figures.

Detective Jim Ivey, a member of Post 5 in Colorado Springs, Colo., and his partner, Joseph Burns, III, depend heavily on computer technology in their private investigation business, The Investigators. They conduct the business out of both homes. Burns works in a converted upstairs bed-

room, while Ivey maintains a spacious office in his basement.

The partners make extensive use of computer data bases in record searches, personnel screening, insurance fraud investigations and missing persons cases. Other equipment includes several specially designed surveillance vehicles, a van, a 26-foot motorhome, and even a surveillance boat like the detectives had on *Miami Vice*.

While many highly specialized indi-

viduals find greater challenges in large corporations or the government, there are some creative specialists who go into businesses on their own.

One of the most interesting firms is run by Legionnaire Dave Kauderer, former commander of Post 77, Woodland, Calif. Kauderer, who is also past district commander of California District Six, spent 21 years with the California Highway Patrol.

In 1981, Kauderer left the force to start Collision Consultants. Kauderer is primarily an expert witness, testifying in court or reconstructing traffic accidents for attorneys representing defendants or plaintiffs.

Operating a residentially based firm can be cost-effective, as well. "Depending on the kind of business you run, you may save a lot on overhead," says Terry Brown, a Legionnaire from Parkville, Mo., who is a heating and air-conditioning contractor.

Brown estimates he saves at least \$10,000 per year on rent and utilities, the amount it would cost him to lease a space similar to his office-workshop in his detached garage.

Home-based companies also can enjoy big tax advantages. Collision

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NO JOB

For A Woman

Here is a brief and honest account of the "range of new opportunities" for women in the U.S. military.

By James Brady



THIS IS how a combat infantryman lives:

You are always too cold or too hot, it is raining or snowing but you are parched with thirst, you are always tired and have the runs and your feet are sore, you are dirty and itchy and stink and you hurt in small ways and are bent and chafed under a 60-pound pack. And you are almost always afraid because a few miles away

ACROSS THE GULF—In the Gulf War, women served in many jobs, including MP duty in Kuwait.



WIDE WORLD

an artilleryman you can't see is about to kill you or just the other side of the ridge another infantryman you don't know is going to try to kill you before you kill him.

Or even before the firefight starts you are going to step on a mine and blow off your legs.

I know nothing about air or naval warfare but I know about being an infantryman and it is no job for women. Nor is it a job for men or for the higher order of animal even though, in combat, an infantryman becomes an animal

himself. Three years ago in a book about a winter war I wrote this:

"Men were always getting hurt. I don't mean wounds. Take hands: Outdoors the cold worked at your hands, and in the bunkers it was the dry heat from the

Coleman stoves...when your hands were always sore and bleeding you weren't as efficient at doing anything. It didn't matter what, firing a weapon or opening a can or wiping yourself with toilet paper, you didn't do it as well with sore hands...In this cold, dry air with wind, your lips were always chapped and sore, sometimes so cracked they bled...There was no privacy anywhere; hygiene was a derisory concern. You couldn't get clean, so why worry about dirt? Maybe that's why when the flu hit the Division so many of us came down with it....

"Getting hurt was something that



happened to us every day; twisting an ankle on the ice or smashing a thumb in the bolt of a weapon or cutting your hand on a ration can or chipping a tooth or tearing off a fingernail trying to shore up the ceiling logs or dropping a jerrican of water on your foot...There

Korean War veteran, author and editor, James Brady writes regularly for Parade, the Sunday newspaper magazine, and other publications. This article is reprinted with permission from the May 30, 1993, issue of Advertising Age. Copyright, Crain Communications Inc., 1993.



US ARMY & US MARINE CORPS

TOUGHING IT—

From the European battlefields of World War II, far left, to the frigid fighting of the Korean War, left and above, the grueling work of the infantry soldier has always been left to men.

Pacific where the landing craft shelved on the beaches and the six guys in front of you were dead before you ever got out of the damned boat. And then, if you survived the beach, there behind it was the jungle. And the Japanese, waiting.

I had all I wanted in one, small, near-forgotten war. Can you conceive of the fear when it's your turn that night to take out the ambush, to lie there freezing and motionless in the snow, hoping that the enemy comes and when they do, you kill them except for one or two you try only to wound so you can drag them in to be questioned? I used to pray they'd skip my turn.

They never did.

And I can still remember, four decades later, how much a dying man weighs when you have to carry him up to the ridgeline and he keeps sliding off the stretcher into the snow and he groans from his wound and you get him

on the stretcher again and the corpsman looks at you and you know he is not going to make it and when he is finally dead, in a way you are relieved, because he will be easier to carry and you don't worry so much if you drop him occasionally.

And you try very hard to do your job because these are good men around you and it is a fine country we are fighting for and because you have some small pride left. And you try to keep it hanging together when a friend of yours is killed or loses an eye or his hands and try to forget what dead men look like hanging on the barbed wire in the morning after you have fought again through the night.

This is how a combat infantryman lives. And dies.

As former Defense Secretary Aspin put the proposed changes in rules of combat:

"A range of new opportunities for women." □

were men with rheumatism from the wet months and sleeping on the ground and men who coughed and spit up blood. And men who'd been frostbitten early and would always be susceptible afterwards...None of these things qualified you for medical evacuation. You tried to heal them yourself or asked the corpsman and you stayed on the line."

And the corpsman, the medic, he was getting hurt and wounded too and in the hard cold before he could give you morphine when you were hit, he held the syrettes in his mouth to thaw.

We stayed on the line once through January and February 46 days. Never washed, never changed clothes, living underground and you slept four hours on, four hours off, and we ate from tin cans. No fresh fruit, no milk, no bread. No liquor, no women, no sex, rock or roll. Our faces were pitted with pustules and blackheads and in the cold, snot froze greenish and solid on our nostrils and upper lips and our eyes

were bloodshot from candle smoke and twitched from nerves and fatigue. We were 18 and 20 and 25 years old and after a while we moved like old men from the cold and the damp and the tiredness.

And when you had a bowel movement you slid down through the snow to the reverse slope and sat on a wooden ammo box with a hole in it with trousers down around your ankles shivering while the wind blew and the snow fell and you did your thing and then your anus hurt too much to wipe so you just pulled up your pants again and went back into the trench or the bunker and no one remarked how you smelled. Because we all stank.

That time when we came down off the line to shower after 46 days they burned our uniforms.

I don't know what it is to fight in the jungle or the desert. Maybe it is a lot worse. I don't think I would have done very well in Vietnam. Or in the South

SATISFACTION GUARANTEED

ONCE AGAIN

Businesses are rediscovering that service counts. Today's companies use smiles and toll-free help lines to win new customers and keep the old ones.

By Jay Stuller

JOHN Barrier of Spokane, Wash., thought he was making a simple request. Would a branch of the bank he had done business with for 30 years validate his parking sticker for the bank's parking lot? The receptionist said that since Barrier wasn't on banking business and had been shopping across the street, he couldn't have free parking.

So Barrier cashed a check, but was again denied because he "didn't make a deposit." Approaching the manager, Barrier quietly explained that his regular bank — a branch of the same bank — held millions of dollars in various family accounts.

Freelance writer Jay Stuller is a frequent contributor to this magazine. His most recent article, "Tribal Wars," appeared in the January 1993 issue.



TAILORED SERVICE—Today's Nordstrom stores are like stores of the 1950s. Their salespeople have a reputation for going out of their way to help customers.

The manager gave him a look that comedian George Carlin once described as "DILLIGAD," — "Do I Look Like I Give a Damn?" Barrier paid for parking. It wasn't the money; it was the principle.

The next day, a disgruntled Barrier withdrew \$1 million from an account he had with the bank — an event that drew the attention of the national media and thoroughly embarrassed the bank.

Unlike Barrier, few of us have the means to get such revenge for rude service, but we've all shared similar experiences. Fortunately, unlike Barrier's bank, many American businesses today are rediscovering how important customer service is.

Good customer service includes everything from a sincere smile during a retail transaction to swiftly dispatching a technician to fix or replace a new

refrigerator that's busted.

It can take the form of toll-free numbers that link consumers with experts who can help them master a complex product such as a computer. It can be delivering packages overnight without fail, or it can be employees who are trained and motivated to step outside their normal duties to solve a customer's problem.

Just as consumers were becoming convinced that DILLIGAD behavior was the American way, a growing number of businesses are now realizing that the customers count, and that they'd better give a damn about providing good service.

"In too many aspects of American life, the idea of service, or of doing a service job, is considered demeaning and is equated with low status," writes J.W. "Bill" Marriott Jr., head of the \$5



PEOPLE POWER—Employees who help the customers “are the most important in the organization,” says hotelier J.W. Marriott Jr., head of Marriott Corporation.

billion a year Marriott Corporation, in a book called *At America's Service*.

“In reality, the service people are the most important ones in the organization. Without them there is no product, no sale and no profit. Indeed, they are the product.”

As American products have improved — and business observers agree that manufacturers have greatly enhanced the performance and durability of their goods — the differences among them shrink. Thus, what often makes one company or product better from another “is the quality of service,” says Leonard Berry, a marketing professor at Texas A&M University.

Fortunately, for a nation grown accustomed to poor service, a change is definitely in the wind. For example:

- At any of the nearly 200 Home Depot stores, customer questions never produce a blank look or brush-off. Indeed, many of its employees are former carpenters and electricians, trained to know something about all 30,000 items in each store. Home Depot sales-

people are even encouraged to spend hours with a customer, if necessary.

The staff is salaried and gets no commissions; the emphasis is on customer service rather than sales. Salespeople ensure the shopper gets everything needed to complete the job, down to the last gasket or hose. Such service is one reason the company's 1991 profits jumped 52 percent, with growth continuing in 1992.

- The Marriott Hotel chain gives employees the wherewithal to immediately solve a guest's requests or problems. At the Marriott City Center in Minneapolis, workers are authorized to spend \$10 in any way deemed fit, to satisfy a customer.

For example, when a cashier at the gift shop overheard a guest say that he couldn't find a particular book, the woman headed to a bookstore at the end of her shift, bought a copy and delivered it to the guest. Just guess where this customer will stay on his next Twin Cities trip?

- At auto dealerships from Madison,



NO PRESSURE SALES—To discourage pressuring consumers, General Motors' Saturn salespersons are paid salaries, not commissions.

Wis., to Jacksonville, Fla., prospective buyers of General Motors Corp.'s Saturn cars emerge with stories of delightful experiences. Instead of being attacked by fast-talkers wearing ugly sport coats, customers are greeted by “sales consultants” who hand out a printed sheet of fixed prices.

There's no haggling, arm-twisting or, as Saturn's sales vice president
Please turn to page 48

SUPREME COURT REFUSES TO HEAR IVY CASE

VETERANS who had pinned their hopes on finding justice from the Supreme Court over their Agent Orange disabilities had a steel door slammed in their faces when it refused to hear Shirley Ivy's appeal. The court virtually ended any hope that veterans with Agent Orange problems will ever have their day in court or will ever receive adequate compensation for their service-connected illnesses.

In rejecting the Ivy appeal, the Supreme Court upheld lower court decisions ruling Ivy's deceased husband and other Vietnam veterans suffering Agent Orange ailments were covered by the 1984 Agent Orange Class Action Suit. The suit was settled out of court. Under the settlement, manufacturers of Agent Orange paid \$180 million to establish a fund for veterans exposed to Agent Orange, but

did not have to admit fault.

Ivy, who was not part of the class action suit, refused a \$3,000 offer from the fund, terming the money "an insult to the memory of her husband." She sued Diamond Shamrock, one of the manufacturers of Agent Orange, in a Texas state court. Ivy's case was pulled from the Texas court and transferred to a New York federal court — the same court from which federal Judge Jack Weinstein had arbitrated the class action suit. The suit was never heard in court.

After lengthy appeals, Ivy took the case all the way to the Supreme Court. The court's decision not to hear Ivy's case was a severe blow to the Legion and 46 state attorneys general, who filed amicus curiae (friends of the court) briefs on behalf of Ivy. The state attorneys challenged the right of a federal court to interfere with a legitimate state court case.

For the Legion, the decision meant there may never be a fair trial for Agent Orange victims seeking compensation. "This was our last, best hope," said National Commander Bruce Thiesen. "We are now at the mercy of VA and the National Academy of Sciences. We can only hope they will expand the lists of diseases linked to Agent Orange exposure so that these veterans can get proper medical care."

Currently, VA considers nine diseases related to exposure to Agent Orange. However, at press time, VA had not yet published guidelines or paid compensation for the four diseases added to the list last year.

The diseases are multiple myeloma, prophyria cutanea tarda, Hodgkin's disease, chloracne, non-Hodgkin's lymphoma, soft-tissue sarcoma, and respiratory cancers of the lung, larynx or trachea.

Legion Blood Warning

Veterans who served in the Persian Gulf are being asked by The American Legion to refrain from donating blood until the cause of the so-called Gulf Illness can be determined.

"This warning may sound odd coming from an organization that leads the nation in blood donations," said National Commander Bruce Thiesen, "but the possibilities for contamination from bacteriological or radiological causes are just too strong."

Thiesen stressed that all Legionnaires except those who served in the Gulf should continue to donate blood. He said in many areas of the country, the blood banks are critically low. Currently, as many as 10,000 Gulf War veterans have health complaints and the numbers are growing daily. So far, neither the Department of Defense nor VA has determined the cause of the illness.

BVA Moratorium

Until further notice, veterans are no longer able to plead their VA claims before traveling boards of the Board of Veterans Appeals (BVA). Effective May 1, BVA temporarily discontinued

the boards and placed a moratorium on hearing new appeals in an effort to help reduce its backlog of 41,000 cases.

The action taken by the BVA was not expected to have a major impact on current veterans' claims, according to Legion experts. In his report to VA Secretary Jesse Brown, BVA Chairman Charles Cragin stressed that the moratorium on new claims would not reduce the time it takes for veterans' appeals to reach the BVA. Cragin said to clear the current case load already at the BVA will take an estimated two to three years.

"All cases will continue to be assigned docket numbers and will be heard in the order they are filed," Cragin said. He said VA Regional Offices will register new appeals with the BVA, but all veterans' personnel and service medical records will remain at Regional Offices.

Cragin said he hopes Congress will allow him to hire more personnel and change the system of three-member hearing boards to a one-member board. He estimates the change would increase BVA's productivity by 27 percent.

If the change is not made, Cragin said, the backlog will continue to

increase, and by October 1995, veterans could be waiting up to six and one half years for BVA decisions.

Meanwhile, new claims being filed at VA Regional Offices are taking an average of 186 days for decisions.

POW Suit

Two Alaska state representatives are asking all governors to sue the federal government for civil rights violations against Americans listed as POWs or MIAs in Southeast Asia.

Alaska State Reps. Jeanette A. James and Gene Theriault submitted a memorializing resolution that calls for the release of all POW/MIA documents held by the Central Intelligence Agency, the Department of Defense and the governments of Vietnam, Laos, Russia, China and Kampuchea.

"This is an election year," said Dean Hill, Alaska's Department Adjutant. "If the resolution doesn't pass, perhaps it is time for a few good veterans to consider running for office."

Hill described the lifting of the U.S. embargo against Vietnam as "making our POW/MIAs sacrificial lambs offered on the altar of big business." □

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LEGION PRIORITIES

POW/MIAs, Health Care & National Security

Legionnaires have taken the struggle for veterans benefits right to D.C., where Congress and the President will have the final say.

THE FIGHT for the future of America's POW/MIAs and their families took on new urgency at the 34th Annual Washington Conference, Feb. 13-16, on the heels of President Clinton's decision to lift the U.S. economic embargo on Vietnam.

"By lifting the embargo we have fallen for the typical Vietnamese gambit — get something concrete for vague assurances," said Dr. George A. Carver Jr., a senior fellow at the Center for Strategic and International Studies. He spoke before the Joint Session of the National Security and Foreign Relations commissions.

"As far as accounting for our POW/MIAs, now Vietnam has an incentive to tell us nothing. We have already given them something they want for something they haven't done," Carver said.

"Precisely," said PNC Robert S. Turner, chairman of the Legion's Special POW/MIA Committee. "The American Legion opposed the President

on this issue because we knew that the embargo was just the leverage America needed to shake the truth loose from Hanoi. Now the leverage is gone."

But the Legion is not writing off the POW/MIAs, according to National Commander Bruce Thiesen. "We need to continue to press for the fullest possible accounting for our POW/MIAs, not only from Vietnam



PETITION—Legion Department of Virginia officials were among those who battled for veterans on the Hill. From left, Adj. Cornelius T. "Connie" O'Neil, NECman Roger Messier, Legislative Chairman Edwin J. Dentz and Dept. Cmdr. George T. Blume.

but from World War II, Korea and the Cold War. And then there is the future. What will happen to POW/MIAs in future wars?"

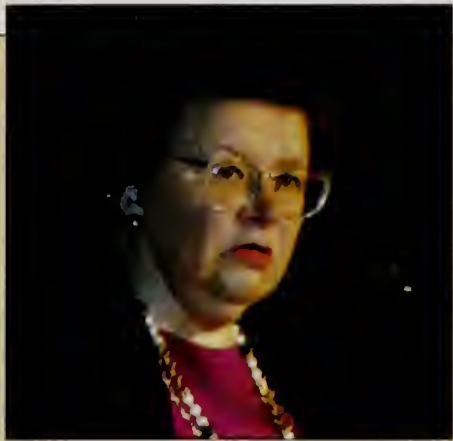
Legionnaires have learned that U.S. troops serving on peacekeeping missions are not protected by the Geneva Conventions. As it stands, American GIs can be executed as spies or held as detainees without POW status, if captured during peacekeeping or humanitarian operations.

"This situation cost Marine Col. William R. Higgins his life, as his captors and the U.S. government considered him a hostage instead of a POW," Thiesen said. "We have to see that all captured GIs are considered POWs and afforded the protections of the Geneva Conventions."

PNC Turner reminded Legionnaires about the Legion's nine-point plan to protect POW/MIAs and their families in future wars. "Our plan is now before the President," he said, "and we hope this will prevent future POW/MIA debacles that erode our national honor and betray the trust of our fighting men and women and their families."

Closing the discussion, guest speaker Bill Bell, former head of the U.S. POW/MIA Office in Hanoi, posed a question and a challenge to Legionnaires:

"Have you ever looked into the face of a dying man in combat, the haunted



SERVICE—Sen. Barbara A. Mikulski of Maryland was honored with the Legion's Public Service Award for her advocacy of VA.



HEALTH CARE—First Lady Hillary Rodham Clinton told Legionnaires that VA will be part of national health care.



LEADERSHIP—Ret. Army Gen. Colin L. Powell received the Distinguished Service Award.

look of a person who knows he's going to die? The last thing on his lips is 'Oh God, oh God' because he knows that's the only one who can help him.

"If our POWs from Vietnam are dead, only God can help them. But if they are not dead, your organization may be the only one who can bring them home."

Other issues covered at the conference:

VA Budget. If the VA — as the administration claims — is to play an important role in a national health-care system, the Fiscal Year (FY) 1995 VA budget certainly doesn't reflect it, Thiesen noted.

"The minimal increase in health-care dollars (\$500 million), the decrease in research dollars (nearly \$60 million), and the loss of personnel (estimated to be in the thousands) is not an acceptable formula for preparing to imple-

ment Clinton's health-care reform efforts," he said.

Claims Backlog. Few issues are distressing Legionnaires more than the gigantic backlog of VA claims that could reach 3 million over the next few years.

"VA's Board of Veterans Appeals (BVA) decision-making timeliness has steadily deteriorated over the past three years," said Charles Cragin, BVA chairman.

Nearly a month before the conference, VA issued a memorandum suspending all BVA hearings until "such time as the backlog of cases...is substantially reduced." (See "BVA Moratorium," Veterans Update, Page 32.) VA&R Commission Chairman Chet Stellar warned Legionnaires that BVA's backlog "could delay claims as long as three years."

"Unless something is done, and

soon, we've got a disaster in the making," Thiesen warned.

National Health Care. No one is singing the tune of pending disaster more often than First Lady Hillary Rodham Clinton, when it comes to the nation's health-care system. She delivered that same message to Legionnaires during the Washington Conference.

"It is a crisis if the only way to see a doctor is to go to the emergency room. It is a crisis when 30 million Americans can't get health insurance," said Mrs. Clinton.

The First Lady told Legionnaires that the President's health-care plan will "offer them more choice, not less." She promised that VA access would be possible for any veterans who wanted it under the plan.

VA Secretary Jesse Brown echoed Mrs. Clinton's message of health-care

Please turn to page 46



BUICK—Dennis G. Lovell of Buick, left, introduces Nat'l. Cmdr. Bruce Thiesen to a 1995 Buick Riviera.



CARTOON—Nat'l Cmdr. Thiesen and Bill Mauldin share a nostalgic moment over one of Mauldin's famous "Willie and Joe" cartoons.

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Forum Decries Defense Cuts

IS AMERICA'S military strong enough to defend the nation's vital interests?

That's the issue that dominated *National Defense in an Uncertain World*, a forum sponsored by The American Legion, the Association of the United States Army (AUSA) and the National Guard Association of the United States.

The forum, held March 4 in Indianapolis, featured a panel of military experts and was attended by some 500 military personnel and interested citizens. It was the first of a series of regional defense forums to be sponsored by the Legion and other veterans groups. Local sponsors were the Indianapolis Chamber of Commerce; AUSA Indiana Chapter; National Guard Association of Indiana; and the Legion's Department of Indiana.

"The Legion and other veterans' organizations felt it was important to get military experts together to debate the fate of our national security in the post-Cold War world," National Adjutant Robert W. Spanogle said. "We came away with many ideas on how to keep our nation's military strong."

The forum discussed the impact of the Pentagon's Bottom Up Review (BUR), President Clinton's post-Cold War military plan that will significantly reduce the size of the U.S. Armed Forces while expanding its role in peacekeeping and humanitarian operations.



DEFENSE—Army Gen. John W. Foss (Ret.) evaluates the U.S. military's strength during a defense forum attended by some 500 military personnel and civilians in Indianapolis.



The BUR calls for reducing the U.S. Armed Forces' strength from the current 1.6 million to 1.4 million by 1999; active-duty Army divisions from 14 to 10, with 495,000 troops; Air Force wings from 28 to 20; and the Navy's carrier battle groups from 13 to 11 active and 1 reserve.

Here is a summary of each panelists' evaluation of BUR and the state of America's military readiness.

• **Army Gen. John W. Foss (Ret.):** "The good news is that we still have the best Army in the world. The bad news is that it is only the eighth largest in the world," said Foss, an AUSA senior fellow and former head of the Army's Training and Doctrine Command.

Noting that 10 Army divisions are not enough, he said the Army needs at least 12 divisions and 560,000

troops to handle two Desert-Storm-type conflicts at the same time.

• **Army Gen. Carl E. Vuono (Ret.):** "It is imperative to maintain sufficient ground forces, and they are not adequate at the present time," said Vuono, former U.S. Army chief of staff. "The Army is not only undermanned at 495,000, but it is underfunded at the current level."

• **Navy Vice Adm. Dudley L. Carlson (Ret.):** The Navy's mission of guarding vital sealanes is in jeopardy because of the BUR, said Carlson, former chief of naval personnel. He said that there are simply too few ships to handle two conflicts simultaneously.

Navy morale has also suffered, according to Carlson, because the smaller

Navy means each ship stays at sea longer.

• **Air Force Lt. Gen. James T. Callaghan (Ret.):** "The morale and confidence of the troops are a growing concern," said Callaghan, former commander of Allied Air Forces Southern Europe and deputy commander-in-chief U.S. Air Forces in Europe for the Southern Area.

Callaghan expressed concern over BUR's proposal to cut the bomber force to 150 and to cut the fighter force to 800. He argued for the development of more F-22 stealth fighters and for production of the C-17 transport plane.

• **David A. Ochmanek:** Clinton's deputy assistant secretary of defense for strategy, Ochmanek said the BUR will give America a strong military capable of handling two simultaneous regional conflicts.

"The administration is appropriately preparing the nation for the post-Cold War era."

• **U.S. Rep. Steve Buyer of Indiana:** "The Bottom Up Review should be called the 'Bottoms Up Review' because the military got mooned by the administration."

A member of the House Armed Services and Veterans' Affairs committees, Buyer said America "must scrap the BUR and conduct a thoughtful and realistic assessment of our military force structure." □

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VA's 'Frightening' Claims Backlog

CONGRESS should immediately act to reduce the delays in the VA claims process that have reached a crisis level, a Legion spokesman told the House Veterans Affairs Subcommittee on Compensation, Pension and Insurance.

Carroll Williams, assistant director of the Legion's Veterans Affairs and Rehabilitation Division, said the Legion regards the backlog in claims as the most important issue facing VA. Williams told the subcommittee the backlog will reach 700,000 cases by the end of this year and the figure is projected to be 900,000 by the end of 1995.

"The sheer size of these

numbers are, indeed, shocking, but what is particularly shocking and frightening is the fact that each of these cases is a disabled veteran or a widow or dependent who has filed a claim and is waiting for a decision," Williams told the committee.

To reduce the backlog, Williams urged Congress to provide funds for hiring more VA employees and to allow decisions of the Board of Veterans Appeals to be made by a single person rather than the current three-man boards. In other testimony, Legion spokesmen outlined the organization's position on:

Gulf War veterans. Pushed for an epidemiologi-

THE LEGION IN CONGRESS

cal study of Gulf veterans and provided evidence about these veterans' ailments. (National Academy of Sciences Committee to Review Health Consequences of Service During the Persian Gulf War).

VA's 1995 Budget. Called for increased VA funding and stated that the administration's proposed budget would reduce the timeliness and quality of VA services. (House Veterans Affairs Committee).

POW/MIAs. Urged additional action on the POW/MIA issue based on information obtained by the Legion. (House Foreign Affairs Subcommittee on Asia and the Pacific). □

MARYLAND PASSES FLAG RESOLUTION

IN MARCH, Maryland became the 39th state to pass a memorializing resolution calling for a constitutional amendment to protect the U.S. Flag from physical desecration.

"The American Legion almost fought this battle alone in Maryland," said PNC Clarence M. Bacon, who headed the Department's three-year campaign to get the resolution passed. "We made the telephone calls, wrote the letters. We carried the whole thing."

To keep the pressure on the state legislature, Bacon established a 200-member legislative council composed of Legionnaires, Auxiliary and Sons of The American Legion.

Applying additional leverage, Department Adjutant Robert N. Ford told state legislators their voting record on the resolution would be published in the Department's newspaper. "And that's what helped get it through," he said. "We got people from all over the state to contact their representatives. We put a lot of pressure on them."

Thirty-eight is the number of states needed to ratify a constitutional amendment. The Legion, however, wants to make it unanimous and will continue its campaign to get all 50 states to pass resolutions.

Only 11 states have not passed resolutions so far. They are: Arizona, Hawaii, Iowa, Kentucky, Minnesota, New York, North Carolina, Oklahoma, Oregon, Vermont and Washington. □



CITIZEN THIESEN—National Commander Bruce Thiesen was recently made an honorary citizen of Chattanooga, Tenn., by Mayor Gene Roberts, right. Standing are Carl Levi, city treasurer; Ralph Stovall, Legion National Executive Committeeman; and Ralph Reel, Department of Tennessee Commander.

NORTHWEST OFFERS AIRFARE DISCOUNTS

LEGION members planning to fly to Minneapolis for the 1994 National Convention, Sept. 2-8, can save money by taking Northwest Airlines, the official airlines of the convention.

Northwest is offering a 5 percent discount to members of the Legion, Auxiliary and Sons of The American Legion. The discount is in addition to other special rates.

To qualify, passengers must book passage between Aug. 25 and Sept. 12.

Airline tickets can be ordered by calling Northwest Airlines' reservation desk, (800) 328-1111, Hoosier Travel Service, (800) 933-7033, or other travel agencies. To get the discount, use code NC97W. □

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HOW TO USE VETS

This month there are 427 military reunions listed on these pages. However, VETS has information on more than 10,000 other reunions. For information on reunions for any military unit or ship, call

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If you know the VETS five-digit number assigned to the ship or unit, please give it to the operator. The number is printed immediately after the unit in the magazine. If you don't know the VETS number or haven't seen the ship or unit listed in the magazine, VETS

operators may still be able to provide you with information. Many units are enrolling daily in VETS. Operators are on call Monday through Friday from 1 p.m. to 9 p.m. Eastern Standard Time; from noon to 8 p.m. Central Standard Time; from 11 a.m. to 7 p.m. Mountain Standard Time; and from 10 a.m. to 6 p.m. Pacific Standard Time. Phone calls cost \$1.95 per minute, and the average call takes two minutes or less. Proceeds help support various veterans' and children's programs and services sponsored by The American Legion. □

OUTFIT REUNIONS

Reunion coordinators can enroll their units in VETS by sending a self-addressed, stamped envelope to VETS, P.O. Box 10088, Columbia, MO 65205-4000. Unit names are published one time per year.

Army

1st Cav. Div., 61st FA Bn. #23105
1st Cav. Div., 7th Cav. Rgt., E Co. #13558
1st Cav. Div., 7th Rgt., 5th Bn. (Vietnam, 1966-71) #13538
1st Cav. Div., 8th Cav. Rgt., Hvy. Mort. Co. (1954-57) #13580
1st Inf. Div., 16th Rgt., 2nd Bn., D Co. (1967-68) #13688
1st Inf. Div., 2nd Rgt. (Sep), 2nd Bn., C Co. (1966/68) #14819
1st Inf. Div., 26th Rgt., 1st Bn. (1966-67) #13084
2nd Chem. Mortar Bn., POW's (Korea 1950/53) #14861
2nd Inf. Div., 23rd Rgt. Assn. (Korea) #15400
3rd Inf. Div., 10th FA Bn. (Korea) #22874
3rd Inf. Div., 7th Rgt. Assn. "Cottonbalers" #16139
3rd Inf. Div. Western Region Assn. #16410
4th Inf. Div., 1st Arm'd Cav., 2nd Sq., A/B/C/HQ Trp. (Vietnam) #14407
4th Inf. Div., 1st Arm'd Cav. Rgt., C Trp., 2nd Sq. (Vietnam) #14105
4th Inf. Div. "Ivy" Assn (National) #16302
5th Inf. Div., 10th Rgt., A Co. #16319
5th Inf. Div., 11th Rgt., Co. K #20636
5th RCT #13747
6th Cavalry Assn. (All Units, Past & Active Pers.) #15670
6th Inf. Rgt. Assn. #15429
6th Inf. Div., 1st Rgt., 2nd Bn., Hdq Co. #20584
6th Inf. Div., 6th MP Pltn. #16045
7th Inf. Div., 184th Rgt. Assn. (WWII) #20667
7th Inf. Div., 32nd Rgt. (Queens Own) WWII/Korea #15855
7th Inf. Div., 57th FA Bn. #15765
8th Inf. Div. Assn. #15403
8th Inf. Div., 13th Rgt., Cannon Co.

(WWII) #13031
9th Inf. Div., 60th Inf. Rgt., 3rd Bn., HQ Co. (Hellbronn, Ger. 1954-57) #13445
9th Inf. Div. "Riverine", 2nd Bde., 31st Rgt., 6th Bn. (Vietnam) #11585
9th Inf. Div. "Riverine", 2nd Bde., 39th Rgt., 3rd Bn. (Vietnam) #13165
9th Inf. Div. "Riverine", 2nd Bde., 39th Rgt., 4th Bn. (Vietnam) #13203
9th Inf. Div. "Riverine", 2nd Bde., 47th Rgt., 4th Bn. (Vietnam) #13205
9th Inf. Div. "Riverine", 2nd Bde., 47th Rgt., 3rd Bn. (Vietnam) #13204
9th Inf. Div. "Riverine", 2nd Bde., 60th Rgt., 3rd Bn. (Vietnam) #13206
9th Inf. Div. "Riverine", 2nd Bde. 60th Rgt., 5th Bn. (Vietnam) #13207
10th Mountain Div., 604th FA Art. Bn. #13969
11th A/B, 601st & 8081st AER Sup. #13698
11th A/B Med. Bn., HQ/C/A Co. (1950-58) #13896
11th A/B Med. Bn., HQ/Clearing/Amb. Co's (1950-58) #13766
11th Arm'd Cav. Rgt. "Blackhorse Assn" #22777
11th Arm'd Cav. Vets. (Vietnam/Cambodia) #15380
12th FA Obsn. Bn. #15396
13th Major Port #22806
14th Arm'd Div. - North Eastern States Chapter #15911
14th Avn. Bn., 116th ASHC (Vietnam) #13651
14th Avn. Bn., 132nd ASHC (Vietnam) #13650
14th Avn. Bn., 161st/170th Avn Cos. (Lt. Hicptr-Vietnam 1966/67) #22671
14th Avn. Bn., 174th Assault Helicopter Co #12576
14th Avn. Bn., 174th Avn. Co. (Vietnam 1966/67) #11784
14th Avn. Bn., 176th Avn. Co. (Vietnam 1966/67) #11785
14th Avn. Bn., 178th Avn. Co. (Vietnam 1966/67) #11786
14th Avn. Bn., 282nd ASHC (Vietnam) #11985
14th Avn. Bn., 71st ASHC (Vietnam 1966/67) #11783

14th Avn. Bn., HQ & HQ Det. (Vietnam 1966/67) #11782
16th Sig. Radio Intelligence Co., 12th Army Gp., Signal Section #13920
19th Army Corps HQ & Units (WWII) #15448
19th Coastal Arty. #16711
20th Arm'd Div., 20 Tnk. Bn., Co. A #20271
24th Inf. Div., 19th Rgt. (all eras) #21071
24th Inf. Rgt. Combat Teams, 77th Eng. Combat Co., 159th FA Bn., 512th MP Co #13946
25th Inf. Div., 24th Rgt. Assn. (77th Engr. Co., 159th FA, 512th MP Co.) Korea #16699
25th Inf. Div., 35th Rgt., L Co. (Korea) #13537
25th Inf. Div., 4th Cav. Rgt., 3rd Sq. (Cu Chi Vietnam) #13441
25th Inf. Div., 8th FA (Korea 1950/53) #10354
26th Inf. Div., 101st FA Bn. Midwest Chapt. "Yankee Division" (WWII) #16643
26th Inf. Div. Assn. "Yankee Div" (WWI/WWII) #20303
27th & 209th Eng. (C) Bn. (WWII) #13872
27th Engr. (C) Bn. (After WWII) #14260
27th Inf. Div., 165th RCT #13717
28th Inf. Div., 103rd Engr. (C) Bn., A/B/C/D Co. (WWII, Korea) #13710
29th Inf. Div., 116th Rgt., M Co. (WWII) #15958
29th Inf. Div., 116th Rgt., M Co. (WWII) #13967
30th Ord. (HM) Co. (Korea 1953-54) #11226
31st/241st Engr. (C) Bns. (WWII) #16501
31st Inf. Div., Society "Dixie Div" #15284
31st Inf. Rgt. Assn. "Polar Bears" #16608
33rd Inf. Div., 33rd Sig. Co. (WWII) #16407
34th Inf. Div., 1341st (C) Engr. (WWII) #16508
40th Inf. Div., 160th Rgt., D & H Co. (WWII) #16689
40th Inf. Div., 223rd Bn., M Co. (Korea) #11191
40th Inf. Div., 223rd Rgt. (Korea 1951/54) #21114
45th Inf. Div.: 179th Rgt., C Co. #20481
45th Inf. Div., 179th Rgt., G Co. (Korea) #22780
45th Inf. Div., 179th Rgt., Tank Co. #13571
45th Inf. Div.: 245th Tank Bn. #14177
52nd Avn. Bn., 170th ASHC (Vietnam) #14745
52nd Engr. (C) Bn., Co. C (WWII) #22885
56th Supply Company, Heavy Metal Support #13064
59th FA Bn. (F. Sill OK, Ger.) #13712
66th Armor, Co D (Fort Campbell, KY) #22095
70th Inf. Div., 370th Med. Bn., B Co. #13438
70th Inf. Div., 370th Med. Bn., Co. "B" #13568
71st Inf. Div., 5th Rgt. (Korea) #13700
71st Inf. Div., 5th Rgt., Med. Co. (Korea) #13702
71st Inf. Div., 5th Rgt., Tank Co. (Korea) #13701
71st Inf. Div., 72nd Engr. (Korea) #13703
73rd Engr. LP (WWII) #13725
76th General Hospital #16149
78th Inf. Div., Hudson Valley & Upper NY & NJ Assn. #22720
79th General Hospital (WWII) #16496
79th Inf. Div., 311th FA Bn., A Btry. #16429
79th Inf. Div., 314th Rgt., 79th Recon. Troop (WWII) #20673
81st Chemical Mtr. Bn. #16486
83rd Inf. Div., 329th Rgt., E Co. (WWII) #16002
83rd Inf. Div., 329th Rgt., HQ Co. #16490
85th AAA Bn., Btry. B (Okinawa, 1951-54) #28440
87th Chem. Mortar Bn. #13891
88th Chem. Mortar Bn. #16094
93rd AFA Bn. #15616
94th Inf. Div. Assn. (WWII) #16560
97th Inf. Div., 386th Rgt., E Co. #15382
99th FA Bn. Assn. #13655

101st A/B Div. Assn. #16090
103rd Inf. Div., 410th Rgt., Co. C (WWII) #15843
105th Station Hospital (WWII) #22954
112th Combat Engrs. #15729
116th AHC, 14th Avn. Bn. #13659
118th Sig. Radio Int. Co. (WWII) #22502
132nd AHC, 14th Avn. Bn. #13660
149th Assn. (Cyclone Div.) #15204
150th Engr. (C) Bn. Assn. (WWII) #16131
156th Gen. Hosp. #13753
158th RCT, 147th FA + Related Units. "Bushmasters East" #22341
175th MP Assn., Co. C (1950-52) #13954
177th FA, 1st Bn., HQ Btry. #16283
197th AAA Bn. Btry. A. (WWII) #21206
206th CA Assn. #20699
208th Engr. (C) Bn. (WWII) #15561
209th Engr. (C) Bn. (WWII) #13743
209th Engr. (C) Bn. (WWII) #13755
215th CA (AA) #16605
250th FA Bn. (WWII) #21659
264th FA Bn. (WWII) #15315
287th Sig. Co. (1942-1993) #21301
292nd Engr. (C) Bn. #16507
297th Engr. (C) Bn. #22803
300th General Hospital (WWII) #16120
304th Signal Ops. Bn. (Korea) - All eras welcome #22195
322nd Sig. Bn.: All Co. & Incl. 32nd Sig. Bn. (1950-Present) #16611
347th Station Hospital (England, 11-43/1-46) WWII #22966
351st Searchlight Bn. #16129
369th EASR #16036
414th Engrs. (WWII) #15979
419th Arm'd. FA Bn. #16399
451st AAA AW Bn. #11524
460th Engr. #16623
471st Engr. Maint. Co. #15595
480th AAA AW Bn. (WWII) #16162
516th Signal Corps (Austria 1949/55) #15421
522nd Ord. H.M.F.A. Co. #16590
534th AAA Bn., B Btry. (WWII) #10363
543rd E. B&S Rgt., "D" Co., 3rd Engr. Spec. Bde. #13736
551st M.P.E.G. Co. (WWII) #13903
557th AAA AW Bn. #16586
643rd TD Bn. #15820
637th TD Bn. #16240
693rd Port Co. #16403
705th AAA Gun Bn., B Btry. (Okinawa 1950/54) #14795
709th MP Bn., B & C Co. (Hanau, Germany 1963-66) #13622
738th Field Arty Bn. #11209
738th (M) Tank Bn. (Spec.) WWII #15240
746th Railway Oper. Bn., All Company Members #16258
749th Railroad Operating Bn. (WWII) #16246
750th Tank Bn., Co. "B" (WWII) #13384
753rd Railway Shop Bn. TC #16413
776th AAA AW Bn., B Btry. #12162
785th MP Bn., B Co. #20892
789th AAA AW Bn. #10019
804th Eng. Avn. Bn. #11805
839th Engr. Avn. Bn., HQ & HQ Co.: SCAWAF (Korea 1951/54) #14083
843rd Sig. Serv. Bn., Sig. Corp. #13218
847th Ord. Depot Co. (1943-46) #15675
865th AAA AW Bn., All Btrys. #14078
958th Ord. (S. Pac. Command) #14816
999th AFA Bn. (Korea) #16409
1289th Engr. C Bn, Hq, A, B, C Co (WWII) #15920
1462nd Engr. Boat Maint. Co., 3rd E.S.B. #16441
1620th MP Unit (Camp McCoy, Wisconsin) #13442
ASTP/BTC, 5th Rgt., 2nd Co. (Ft Benning 1944) #11422
Far East Cmd.: Tokyo; GHQ, Hq. & Serv. Cmd., Staff Bn., C Co. (APO 50) #16392
OCS Class 16 (June 1952, Fort Sill Oklahoma) #13250
OH-58A N.E.T. Team (1969-70 Vietnam) #14528
Red Markers - Soc. of Vietnamese A/B (Team 162) #13585
Special Forces Assn. Chapt. XLV (Host) Nat'l Convention '94 #13390

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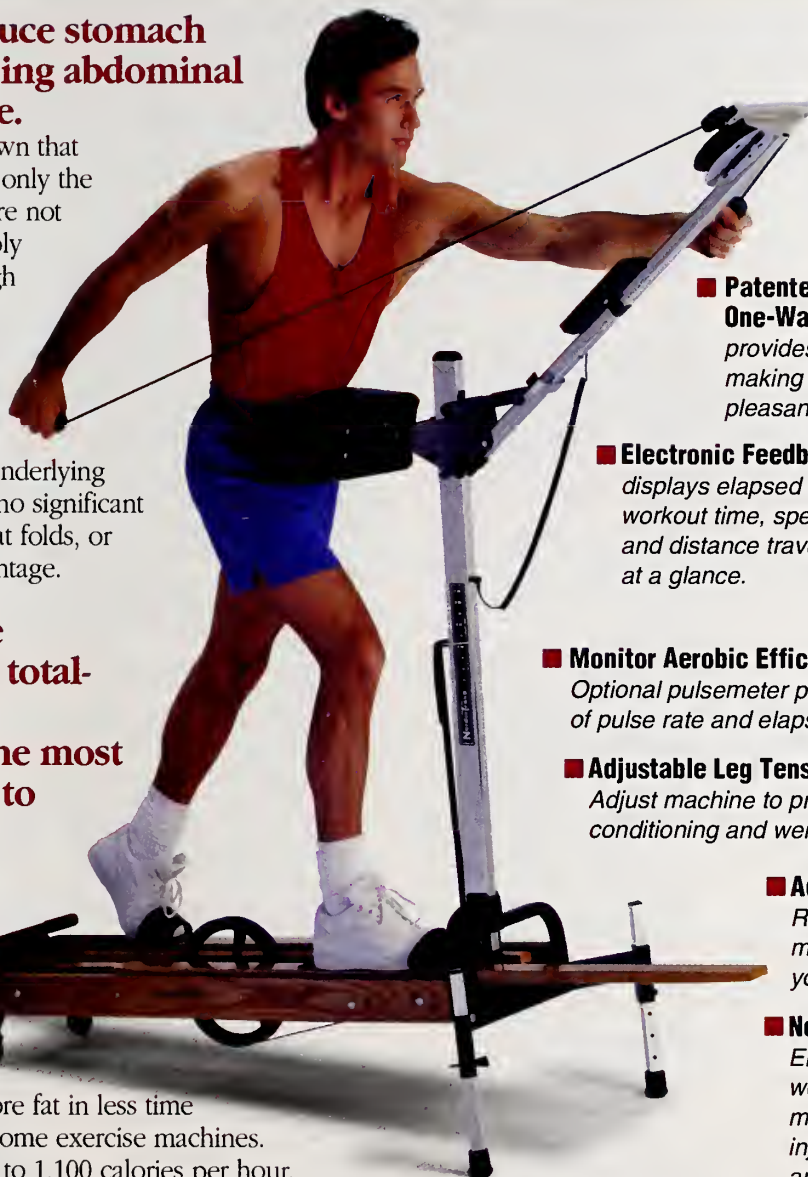
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XIII Corps Assn. (WWII) #15530
Yankee Division Veterans Assn. (Springfield Chapt.) #13982

Navy

18th NCB /INCL 2nd Mar. Div. (WWII) #17835
31st NCB (WWII) #12575
37th NCB #18322
79th NCB (Seabees, WWII) #17908
Amphibious Force (WWII) #13727
Aviation Ordnancemen Assn (Navy & Marine) #22617
Base Hospital 17, All Units (Hollandia, New Guinea) #14264
Boat Pool 3247 #13897
Boat Pool 3247 #13897
Boot Camp Co. 4027 (Farragut, Idaho) #13471
CAG-11: VF-11/VB-11/VS-11/VT-11/VBF-11 (WWII) #18256
CAG-16 (WWII) #21898
Chincoteague Vets (VX-2) #13899
Chincoteague Vets (VX-2) #13899
Hospital Corpsmen, Amer. Assn. of (AAONHC) #13123
LCI (G) 442 (WWII) #18498
LCI (L) 445 #18602
LCI (L) 747 #13623
LSM-312 (PTO WWII) #13883
LST-1024 (WWII) #17722
LST-288 #20399
LST-339 #11194
LST-356 (USS Warhoop) #17718
LST-376 #21826
LST-494 (WWII) #17868
LST-559 (S. Pac. WWII) #28445
LST-625 Assn. #30087
LST-750 Assn. (LSTs 749/751/753 Crews Welcome) #14626
LST-751 (PTO 1944/46) #11612
LST-820 #13614
LST-957 (Amphib. Forces) #18643
LCI-979 #10135
LST-981 #21229
MCB-6 #13793
MCB-9 (Vietnam - WWII) #17905
Mobile Riverine Force Assn. (Dong Tam/Mekong VN) #28374
Mobile Riverines, 9th Div. (Vietnam) #22977
Mobile Riverines: Armies LCU's #22981
Mobile Riverines: MTF 117, 111th River Div. (Vietnam) #11937
Mobile Riverines: MTF 117, 112th River Div. (Vietnam) #11938
Mobile Riverines: MTF 117, 131st River Div. (Vietnam) #11939
Mobile Riverines: MTF 117, 132nd River Div. (Vietnam) #11940
Mobile Riverines: MTF 117, 151st River Div. (Vietnam) #11941
Mobile Riverines: MTF 117, 152nd River Div. (Vietnam) #11942
Mobile Riverines, MTF 117, 91st River Div. (Vietnam) #30143
Mobile Riverines: MTF 117, 92nd River Div. (Vietnam) #11936
NAS Sanford, FL #13316
Naval Convalescent Hosp. (Banning) Beaumont, CA (WWII) #13742
NAVSO(B) & NAVASTROGRU(B) #13584
Navsoc Det. B, Navastrogru Det. B #13554
NTC Bainbridge Co. 1436, Bks. 125 Lower (Boots) Jul-Sep 1944 #13579
NTS Farragut: Naval Trainees (Midwest Region) #18110
NTS, Great Lakes, Boot Camp Co. 1901 (Oct. 1944) #13930
Patrol Craft Personnel (USN-CG) #13931
PC-1217 (Crew) #12137
PC-470 #21806
PC-569 #12116
PC-780 #30081
PCE-845 #13973
Seaplane Base 1170 (Okinawa, 1945-46)

#13576
SLCU-36 / Boat Pool Baker (Okinawa 1945) #14878
South China Patrol, Asiatic Fleet (1845-1941) #18034
US Asiatic Fleet 4-Stacker Destroyers #17534
USS Abnaki ATF-96 #17667
USS Admiral C.F. Hughes AP-124 (Post WWII) #13492
USS Admiral E.W. Eberle AP-123 (Post WWII) #13494
USS Admiral H.T. Mayo AP-125 (Post WWII) #13490
USS Alaska CB-1 #17891
USS Alex Diachenko APD-123 #13124
USS Arkansas BB-33 (Marines Included) #17774
USS Ashland LSD-1 & LSD-48 #17499
USS Ashtabula AO-51 (1949/56) #21696
USS ATR-1 (1943-45) #13275
USS Aventinus ARVE-3 #17966
USS Badger DD-126 #22065
USS Betelgeuse AK-260 #14676
USS Blackfin SS-322 (1944-1994 50th Anniv.) #17915
USS Boston CA-69/CAG-1/SSN-703 (Incl. Mar. Det.) #18037
USS Bowditch AGS-4 #18605
USS Brinkley Bass DD-887 #11253
USS Chevalier DD/DDR-805 #17575
USS Clarence K. Bronson DD-668 #17807
USS Colahan DD-658 (WWII) #17896
USS Crater AK-70 (WWII) #17313
USS Croaker SS-246 #22837
USS Damato DDE-871 #17520
USS Davison DD-618/DMS-37 (WWII) #18387
USS Dextrous AM-341 (WWII, KOREA) #20408
USS Dyess DD-880 (1968/70) #18287
USS Elmore APA-42 #17562
USS Enright DE-216, APD-66 (WWII) #13213
USS Fabius ARVA-5 #15416
USS Forrest B. Royal DD-872 #21816
USS Francis Marlon "R" Division (1968-72) #13229
USS Galveston CLG-3 #17451
USS General C. C. Ballou (AP-157) #10822
USS General George M. Randall AP-115 (Post WWII) #11891
USS General W.A. Mann AP-112/TAP-112 (All branches) 1943-46 #13503
USS General William H. Gordon AP-117 (Post WWII) #11883
USS General William P. Richardson AP-118 (Post WWII) #11889
USS General William Weigel AP-119 (Post WWII) #11887
USS Grand Canyon AD-28 #17886
USS Hale DD-642 #21194
USS Hamlin AV-15 (WWII) #20585
USS Harry F. Bauer DM-26 #14511
USS Hermitage LSD-34 #21218
USS Hulbert DD-342/AVP-19/AVD-6 (WWII) #22382
USS Intrepid CV/CVS-11 (Pittsburgh/Philadelphia chapter) #10060
USS Kennebago AO-81 (WWII) #17775
USS Lang DD-399 #18220
USS Lark AM-21/ATO-168 #13734
USS Lark AM-21/ATO-168 #13759
USS Lee Fox (DE-65/APD-45) #13619
USS Liscome Bay CVE-56 Assn. #18142
USS Little Rock CL-92/CLG-4/CG-4, Inc. Marines #14607
USS Luce DD-522 #18542
USS Maddox DD-731/622/168 #17411
USS Massachusetts BB-59 #18266
USS McCook DD-496/DMS-36 #18582
USS Meredith DD-726 Survivors (WWII) #13956
USS Mississippi BB-41 "Mighty Missy Alumni Club" #22735
USS Morrison DD-560 #17387
USS Nereus AS-17 #13449
USS Newberry APA-158 #12598
USS Oglethorpe AKA-100 (All Years) #22139
USS Pakana ATF-108 (WWII) #18049
USS Pamanset AO-85 #17459
USS Partridge AM-16/AT-138 #11088
USS Peiffer DE-588 #18228

USS Pennsylvania BB-38 Assn (Officers, Crew, Mar) and SSBN-735 #17778
USS Pompon SSR-267 #21234
USS Rehoboth AVP/AGS-50 (WWII) #22540
USS Rich DE-695 Survivors Assn. #13711
USS San Diego CL-33 (Aux. Assn. Mini-Reunion) #13640
USS Santee CVE-29 Assn #21823
USS Santee Veterans Assn. #13496
USS Somers DD-381 (WWII) #18189
USS Spikfish SS-404 #13122
USS Stonewall Jackson SSBN-634 #23121
USS Stormes DD-780/Warrington DD-843/Vogelgesang DD-862/Steinaker DD-8 #17714
USS Sturtevant DE-239 (1951/58) #22593
USS Teaberry AN-34 #13536
USS Texas BB-35 #18526
USS Titania AKA-13 #17736
USS Underhill DE-682 #17325
USS U.S. Grant AP-29 #18642
USS Weber DE-675/APD-75 #17406
USS Winged Arrow AP-170 #17707
V-12 Officer Trng. Program (College of St. Thomas, 1943-46) #13693
V-12 Prog. (Millsaps Coll.) 1942-45 #13894
V-12 Prog. N.W. MO STC Univ. (1943-44) #13869
V-5/V-12 Minot State University #13686
VA-35, VA-3A, VB-3, VB-3B (1934-94) "Black Panthers" #13531
VC-4 (1948-59) #21711
VC-5 Navy Heavy Attack Sq. Five #13315
VF-13 #13745
VF-47 Korea (1949-52) #13498
VPB-119/VP-7 Crew #7 #18289
VR-21 #22641

Air Force

4th Ftr. Intcpt. Wing (Korean War — All Personnel) #28412
6th Armament & Electronics Sqdn. #13098
7th Bomb Grp. (H) #15015
8th AF:Hst. Soc. (Penn. Chptr.) #14737
9th AF Assn. Inc. (AAF/AF) 1942/Present #10800
58th Ftr. Assn. Incl. 69th, 201st, 310th & 311th Sq. (WWII-Luke AFB-pres) #22918
67th Tac. Recon. WIng, 6166th Air Weath. Recon. Flt. (Korea, 1950-53) #14014
69th Ftr.Bmbr. Sq., "Werewolves" Assn. (Korea) #15068
87th/512th Ftr. Interceptor Sq. (1954-58) #21472
156th Mil. Airlift Grp. (Pilots, Nav., Flt. Surg. NCANG) #13690
307th Bomb Wing B-47/KC-97 Assn #12947
311th Ftr. Sq. (WWII) & 311th Ftr. Bomber Sq. (Korea) #22899
347th Combat Cargo Sq., 10th AF #13530
456th Bomb Grp. Assn. #15065
460th Tac. Recon. Wing (Ton Son Nhut Air Base, Vietnam) #11742
517th Air Police Sq. (Wiesbaden, Germany) #13715
908th Career Field (All Grades) #13871
3502nd USAF Recruiting Gp. #13919
3912th Air Base Sq. (Wytton RAF Sta. 1950/53) #17243
P-38 National Association #22761
RAF Station Manston #13767
USAF Academy (Class of 1959) #13694
Veterinary Serv. 908X0 Career Fld. (All Yrs.) #13912

Army Air Force

2nd SAD (Strat. Air Dpt. Little Staughton & Abbots Ripton) #16861
20th Air Dpt. Supply Sq. (Telergma, Algeria/Naples, Italy WWII) #15020
31st Tac Ftr. Wg. (1940-93) #13443
69th Station Comp. Sq. #15054
314th Comp. Wing, HQ & HQ Sqs., 5th Stat. Hosp., 80th Serv. Gp. (WWII)

#16841
321st Serv. Gp., 9th Serv. Sq. #16751
334th Signal Co. Wing #16938
348th to 500th Night Fighter Sqs. (WWII) #16973
354th Air Serv. Sq. (WWII) #20487
447th Bomb Grp. (8th AF) #12538
780th Bomb Sq (H) (WWII) #12622
871st Airborne Engrs. Bn. #10322
904th Signal Co. Dpt. Avn. Assn. #13991
2077th QM Trk. Co. (8th AF, WWII) #13629
Cadet Class 44-48N (Navigators & Gunners) #13629
Halyard Mission Rescue Oper. (1944) 50th Anniv. #13991

Marines

1st Mar. Div., 1st Rgt., 3rd Bn., How Co. (Korea) #20066
2nd Mar. Div., 2nd Med. Bn., D Co. (WWII) #23075
2nd Mar. Div., 8th Rgt., 3rd Bn. (WWII) #22765
3rd Mar. Div., 12th Rgt., 3rd Bn. (Vietnam) #22113
3rd Mar. Div., 9th Rgt., 1st Bn., A Co. #13963
5th Mar.Div.,27th Rgt.,1st Bn.,HQ Co., 81mm Ptn. (1/27 Iwo Jima WWII) #17093
5th Mar. Div., 28th Rgt., 1st Bn., C Co. (Iwo Jima 1945) #22894
5th Mar. Div. Assn. #21033
5th Marines (Vietnam, 1969-70) #13922
9th Amph. Tractor Bn., B Co. (WWII) #20340
10th Reserve Officers Class USMC #13756
C-1-28 (Iwo Jima, 1945) #13466
Chi Chi Jima Marines #21003
HMM-265 (Vietnam Era) #10192
MAG-61 #17199
Mar. Det.: USS Charleston PG-51 (1936/46) #13049
Marine Barracks, Klamath Falls (Including Navy Med. Unit) #12722
Marine War Dog Handlers (WWII-Vietnam) #13746
SATS Launch & Recovery #12712
VMSB-343 #17232
War Dog Handlers (WWII) #23104

Coast Guard

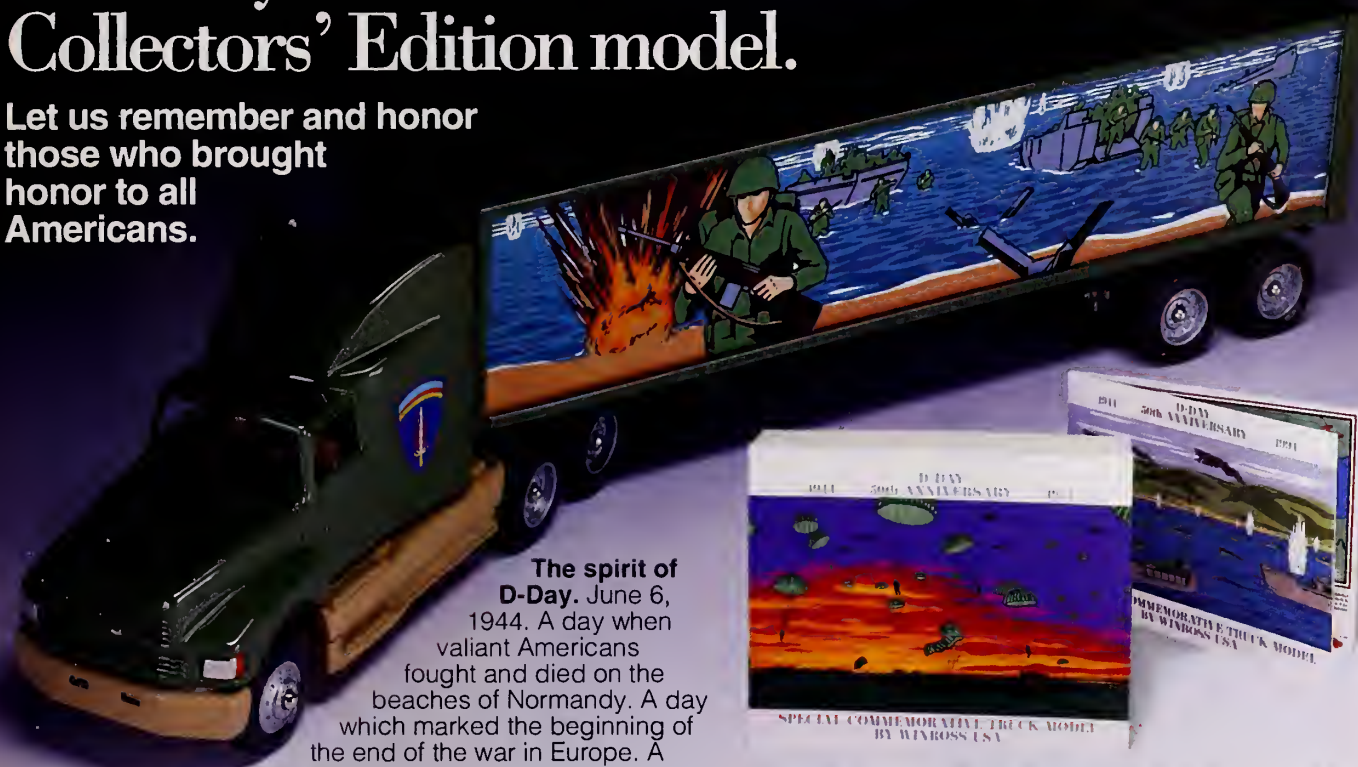
USCGC Campbell W-32 (WMEC-909 Invited) 1936-82 #17059
USCGC Papaw W-308 (WWII) #11424
USS Admiral C.F. Hughes AP-124 (WWII) #13491
USS Admiral E.W. Eberle AP-123 (WWII) #13493
USS Admiral H.T. Mayo AP-125 (WWII) #13489
USS General George M. Randall AP-115 (WWII) #11890
USS General J.C. Breckenridge AP-176 (WWII) #13488
USS General William Mitchell AP-114 (WWII) #11884
USS General William Weigel AP-119 (WWII) #11886

Miscellaneous

145th MAG North Carolina Air Nat'l Guard (Former Pilots, Nav. & FS) #13765
302nd College Trng. Det. #13951
443rd AAA AW Bn Assn #21778
Atomic Vets Nat. Assn. (All Test Areas 1945/65) #11335
Perslan Gulf Command Vets (WWII, All Branches) #21738
SACO #17268
St. Norbert College (1939-50) #13994
Stars & Stripes Assn. #10736
Yokohama American High School (1947-53) #21450
Zama American High School Alumni (Camp Zama, Japan) #13485

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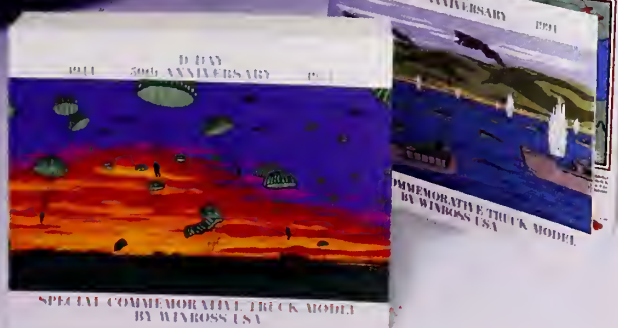
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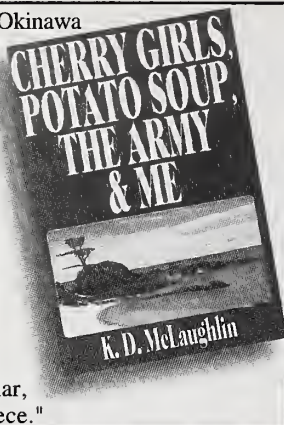
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VIRGINIA BEACH

This year, Virginia Beach commemorates the 50th anniversaries of D-Day (June 1-4) and the Liberation of the Philippines (October 19-26).

PRIORITIES

Continued from page 35

reform as he spoke to the Legion's Veterans Affairs and Rehabilitation (VA&R) Commission. "It is a crisis when 84 percent of those who do not have health insurance are working people," Brown said. "The Health Security Act will provide security of health care that can never, never, never be taken away."

While Mrs. Clinton received applause with her promise of wider access to VA, she did not win Legion endorsement of President Clinton's Health Security Act (H.R. 3600/ S. 1757).

"The administration's plan to reform health care includes many recommendations from the Legion's own health care plan, *An American Legion Proposal to Improve Veterans Health Care*, and we are pleased that Mrs. Clinton and the President are including VA in national health-care discussions," said National Commander Thiesen. "But we want to see what the final draft of the Clinton plan looks like before we comment on it."

National Security. Ellen Frost, a counselor at the Office of the U.S. Trade Representative, defended Clinton's decision to lift the Vietnam embargo.

"Vietnam is the powerhouse of Indochina," Frost told the National Security and Foreign Relations commissions. "Wherever there is a new market, we want to be in it. I'm sorry if this offends you but from a trade perspective it makes sense."

Frost added that trade is vital to America's economy. "You can't escape trade because it's here to stay and it's good," she said. "It represents one quarter of our economy, and there is a demonstrable link between trade and employment."

"It seems the Legion was right when it feared President Clinton had opted for profits over POWs when he lifted the Vietnam embargo," Thiesen said in response to Frost's comments.

The National Security Commission also rededicated itself to pursuing peace through preparedness. "The United States needs to maintain a balanced mix of quality land, sea, air and space forces to deter and defeat aggression," National Security Chairman Anthony Jordan said. "America must stabilize Defense Department budgets, force

structures and personnel strengths at FY 1994 levels. And America must preserve the national security industrial base to make sure U.S. defense equipment is not reliant on foreign suppliers, and to ensure that the industrial base can surge during times of crisis."

Legionnaires attending the conference also recommitted themselves to a strong National Guard and Reserve; a new improved GI Bill for veterans; and to continue the fight for a constitutional amendment to protect the U.S. Flag from physical desecration.

Buick. The Washington Conference was the stage for announcing a partnership that will help American Legion Baseball while saving Legionnaires money when they purchase a Buick.

By either presenting the Buick coupon in the March 1994 issue of THE AMERICAN LEGION MAGAZINE or by presenting your local Buick dealer with your Legion or Auxiliary membership card, \$400 will be taken off the price of the new car with \$100 being donated to Legion Baseball. The offer is valid through 5/15/94. Full details are available by calling 1-800-4A-BUICK.

Awards. The following awards were presented at the conference:

- The American Legion Distinguished Service Award to retired Army Gen. Colin L. Powell, former chairman of the Joint Chiefs of Staff and a member of California Post 310.
- The American Legion Public Service Award to Sen. Barbara A. Mikulski of Maryland, who heads the VA HUD and Independent Agencies Senate Subcommittee.
- The National Commander's Public Relations Award to Bill Mauldin, the cartoonist who brought WWII to life through his comic strip, "Willie and Joe."
- The VA&R Commission's Volunteer of the Year Award to Frank Batzek of California Post 539.
- And the Labor Department's Sam Murphy Award was presented to Richard A. Mock of Post 1205 in Bensenville, Ill. for long-time commitment to veterans employment and training. Mock is one of Illinois' Regional Administrators for the Veterans Employment and Training Service. □

By Miles Z. Epstein

COMRADES IN DISTRESS

Readers who can help these veterans are urged to write a witness letter, including the CID number. Send the letters to CID, The American Legion Magazine, Box 1055, Indianapolis IN 46206.

Notices are published only at the requests of American Legion Service Officers representing claimants using Search for Witness Forms available from Department Legion Service Officers.

176th Field Artillery Alfred Buchanan needs witnesses to verify that while stationed Korea on Sept. 8, 1952, he experienced ringing in his ears after an artillery volley. Contact CID 1239.

Co. D, 2nd Bn., 3rd Bde. (BCT) William Warsh Weathersby Jr. needs witnesses to verify that while stationed at Fort Bliss, Texas, Jan. 13 to March 7, 1969, he developed swollen knees during field training. Contact CID 1238.

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SATISFACTION

Continued from page 31

Donald W. Hudler says, "The Moroccan bazaar atmosphere."

While this 4-year-old GM division just turned its first operating profit, the J. D. Power & Associates market research company has ranked Saturn's customer satisfaction level right behind those of Lexus and Infiniti, and ahead

of Mercedes and Lincoln, all luxury vehicles that cost at least \$20,000 more. Compared to the 600 or so car models on the American market, the Saturn itself isn't exactly a breakthrough vehicle. But thanks to outstanding customer service, Saturn's factory only now is beginning to keep up with orders.

• St. Paul Book & Stationery passes out customer comment cards. "If you've had a good experience, I'd like to hear about it," company President Charles Holm says. "If you've had a bad experience, I need to hear about it."

The card is a simple thing. In fact, a

lot of companies pass them out. Unfortunately, many never answer the complaints, or if they do, they respond with practiced, thin apologies that only reinforce a customer's negative attitude.

Holm knows the importance of a complaint; it's usually a sign of larger problems. An A.C. Nielsen Co. study revealed that only 2 out of 100 unhappy customers take the time to complain to an owner or manager. They just never return.

In their book, *Service Breakthroughs: Changing the Rules of the Game*, authors James Heskett, Earl Sasser Jr. and Christopher Hart tell of a New York travel agency owner who said he wasn't at all concerned about getting repeat clients. He took a visitor to a window overlooking the crowds on 42nd Street, and said: "Do you see that mass of humanity down there? I only want a crack at each one of them once."

Hart, Heskett and Sasser say the agency owner is a fool. "Our most recent research suggests that customers who have bad experiences tell 11 people about it; those with good experiences tell just six. Those 11 tell an average of six more, which means that 67 people eventually hear about one bad experience."

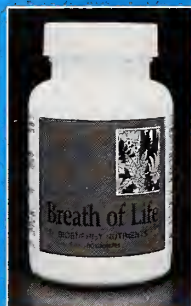
What's more, it's cheaper to keep a loyal customer than to find a new one. Studies show that it costs an average business less than \$20 to recover from a service slip-up by offering to "make good" or other such gestures that retain business.

In marketing and advertising, it costs nearly \$120 to lure a new customer. Over time, customer loyalty adds up, as John Tschohl explains in his book, *Achieving Excellence Through Customer Service*. "Your local supermarket expects at least \$4,400 to \$22,000 from each consumer during the five years market research says the consumer lives in the same neighborhood," Tschohl writes. "Appliance manufacturers figure brand loyalty is worth more than \$2,000 in profit over 20 years."

Dallas Cadillac dealer Carl Sewell believes that a loyal client will spend a lifetime total of \$332,000 at his dealerships. Irritating a customer by insisting that a \$40 part isn't covered by the warranty will cost the business much more in the long run.

According to Frederick Reichheld, founder of the Bain & Co. consultant company, efforts that boost customer loyalty by a mere 2 percent have the same effect on bottom-line profits as slashing costs by 10 percent.

Please turn page



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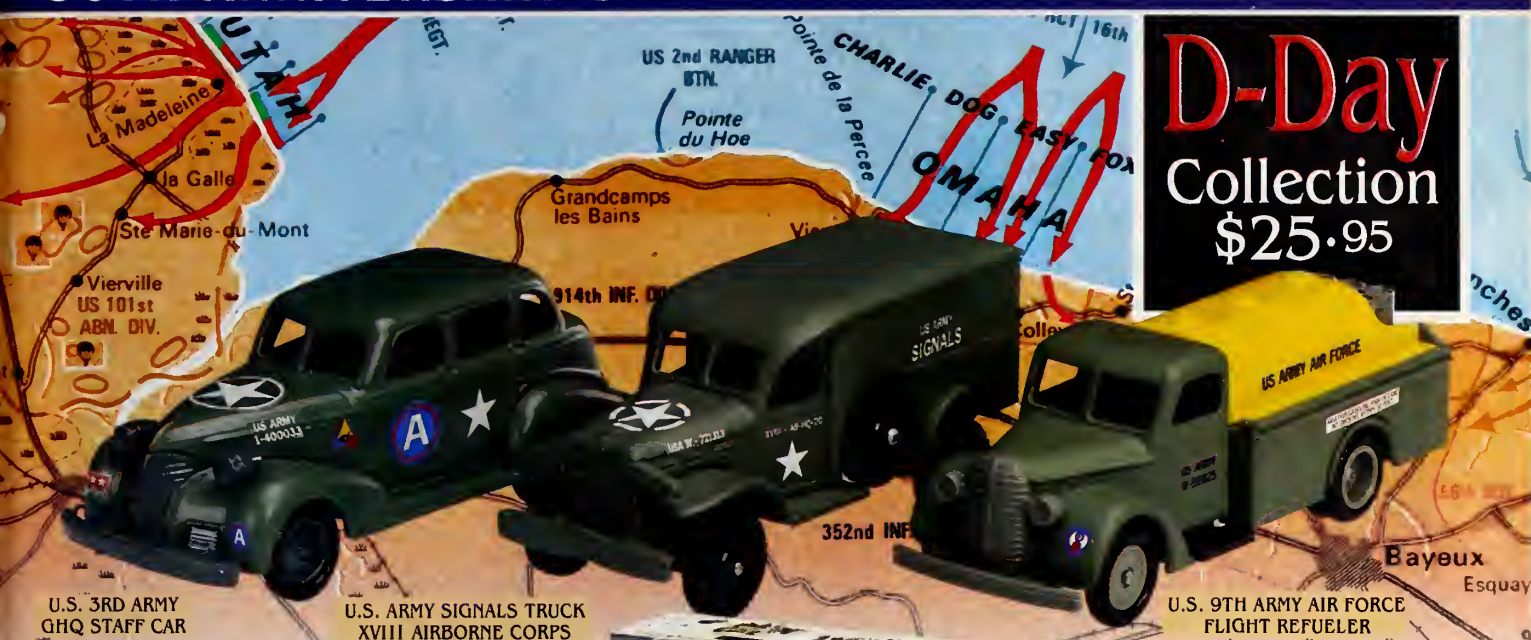
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SATISFACTION

Continued from page 48

It does seem a bit bizarre that American business needs consultants, professors and authors to tell them that customers count. Older Americans remember that bad service wasn't always the American way. They remember when airlines pampered all passengers, and when the phone company could fix any problem in a snap.

In fact, most department stores in the 1950s were much like the Seattle-based Nordstrom chain today. They were full of courteous salespeople who knew their merchandise, accepted returns and exchanges without question, and went to extraordinary lengths to make the customer happy.

So what went wrong with the service game?

Ironically, it started going awry with post-World War II economic growth, good times that continued until the past few years. As the population grew, generations of new customers continually poured through the doors.

With new customers coming in

HOW TO GET GOOD SERVICE

SINCE competition is making kings of consumers, there's no reason to accept poor service. Here are some tips that may be useful:

- First, to be fair to a business that may really want your continued patronage, voice your complaint. Do so calmly and rationally, and with a reasoned explanation of the problem.

Even Mother Teresa wouldn't want to deal with a screaming jerk.

Approach someone with the power to soothe or solve your displeasure, such as the restaurant's owner or maitre d'. Many airlines employ flight or passenger service directors who are empowered to instantly fix things that reservation and gate clerks might not. A hotel's concierge is also there to serve.

- If necessary, write to the com-

pany president. A public relations employee often may respond, but sometimes a CEO — with the vision to see threats to the organization — may make things right.

For example, when retail consultant Peter Glen wanted to buy a certain doll at FAO Schwarz, the clerk told him they were sold out. But the clerk made no move to check with another store or supplier. Glen wrote the FAO Schwarz president, and he got his doll.

- Pay more attention to the recommendations of friends who already have shopped around.

- While it may not produce instant gratification, walk away from a store, restaurant or any other business that provides poor service. Vow never to return, and tell your friends.—J.S.

almost automatically, companies found they didn't have to work to keep old ones. So there was no need to put much into service, or to hire and train employees to provide it.

In the 1980s, Wall Street's demands for short-term profits — and the threat of corporate raiders — pushed business to make quick money. It often came at
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SATISFACTION

Continued from page 50

the expense of long-term relations that are nurtured by good service.

Even the so-called service industries made errors. As Hart, Heskett and Sasser explain in the *Harvard Business Review*, banks, airlines and insurance firms instituted "rigid systems, sophisticated technologies and enacted strict policies to control employee behavior. The idea was to ensure that even uneducated, unmotivated workers could consistently deliver high-quality service."

The result was unthinking employees, trained not to alter routine, but who couldn't adapt when things went wrong and fell back on "policy" instead of solving a customer's problem.

That's why the receptionist and branch manager of that Spokane bank didn't understand that the business of John Barrier — or any other customer — is worth more than a couple bucks in parking fees.

Several forces are now combining to give business a wake-up call.

First, is the recession that forces all

companies to try harder to keep customers. Next, the somewhat slower population growth. As *Incentive* magazine editor Bruce Bolger explains in John Tschohl's *Achieving Excellence Through Customer Service*, "Few companies can depend upon a continuing flow of new customers. Sooner or later most must build a loyal base."

Another force is rising consumer expectations, boosted by new technologies and the example of leading companies. For example, Dominos has made speedy pizza delivery a fact of American life. It may not be everybody's favorite, but consumers now expect other chains to be as fast.

Banks and credit card companies offer toll-free, 24-hour-a-day customer service numbers. The "no questions asked" return policies at Nordstrom, The Gap, and L. L. Bean have set standards for others to follow. Federal Express set one for guaranteed overnight delivery of packages; it forced the stodgy U.S. Postal Service to follow suit.

Other companies are ensuring customers get better service by changing how their employees are paid and trained. For example:

- Much good has come from a de-emphasis on commissions and sales volume targets — something that led to

the Sears Auto Center debacle in which mechanics working on commission recommended unnecessary work. General Electric, AT&T and a growing number of auto dealerships — including many that sell Saturns — are paying straight salaries, or basing bonuses on customer satisfaction surveys.

"The general belief about auto dealerships, much of it earned, is that when you go in, all bets are off and no one is going to tell the truth," says Dick Patterson, a senior vice president at the Rosenthal Automotive Organization, a chain of 17 dealerships near Washington, D.C.

At several Rosenthal dealerships before 1988, factory customer satisfaction ratings were quite low. One automaker even refused to place its cars with the chain. Patterson then launched his own customer satisfaction program, which included post-purchase surveys of customers.

Employee performance is now judged more on making consumers happy than on closing a killer deal. The company began winning over customers, its factory ratings began to soar, and the automaker that rejected the chain now sells cars through Rosenthal.

- Chrysler also is following suit, launching a \$25 million program to educate about 100,000 people working at some 5,000 dealers nationwide. It's teaching employees things that seem obvious: Customers hate being gouged by mandatory service contacts; they deplore hidden and surprise leaps in finance charges; and they resent salesmen who treat female car buyers as if they don't know a steering wheel from a hubcap.

Such examples bode well for consumers.

Better service is blooming in businesses large and small. More and more restaurants hand out complimentary glasses of wine to patrons faced with a long wait for a table. At a Saturn dealership in Akron, Ohio, a salesman drove 100 miles to Cleveland to help a customer get a cosignature for a loan application. A hotel chain with moderately priced rooms (it wouldn't be fair to name the chain because the unscrupulous might take advantage) allows all of its employees, from managers to maids, to grant a free night's stay to a guest if service has somehow gone sour.

As more and more businesses teach and reward their employees for giving a damn, we may all finally learn that what's good for the customer is clearly good for American business. ☐

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Linking Home And Office

Continued from page 26

modem, and a complete package of proprietary software that lets them do their jobs nearly anywhere.

Most of these employees do not have regular headquarters offices. When they need to come into Dallas for meetings, to see clients or suppliers, they're doled out appropriate rooms from a common supply.

Grimes says the main reason for instituting the program was to increase time employees spend working with customers. "Our overhead costs have been cut dramatically, but that's just an added bonus, as far as I'm concerned," he says. "The major benefits have been vastly improved productivity and a true transformation to a more logical and progressive way of doing business."

Many nonprofit organizations and government agencies are also enthusiastic about telecommuting. From 1988-90, the State of California tested the concept in a mammoth pilot program involving 24 separate government agencies. "Among those in the pilot were architects, financial analysts, secretaries, engineers, attorneys — and even some administrative law judges," said David Fleming, former telecommuting program manager for the state.

Participants were monitored closely. Individual jobs were analyzed and broken down into component tasks. "Few state employees can effectively work from home five days per week, explains Fleming. "But nearly every job has some elements - like writing reports, working with computer programs, or making phone calls that can be performed away from an agency office." As program manager, Fleming himself was able to telecommute two or three days a week.

The pilot program was so successful, telecommuting is a standard employment option of most California agencies. For example, over 100 attorneys at the state attorney general's office work from home at least part of the time.

One very satisfied telecommuter is Donna Koehler, a 24-year state government veteran, who works for the Franchise Tax Board (California's income tax bureau) as a tech-

nology analyst and administrator. Koehler, who participated in the pilot program, works from home an average of three days per week. She is linked to her state office by computer and PBX.

For Koehler, telecommuting is a "godsend." Home is a 10-acre ranch in Newcastle, Calif., 35 miles east of the capital in the foothills of the Sierra Nevada.

She maintains a sideline business, breeding and trading in Arabian show horses. "There's so much flexibility," she says. "I can get up early to feed my livestock; work four or five hours at my computer terminal; schedule an afternoon appointment with a farrier or vet; and continue my office work in the evening."

Koehler says she's also more productive working at home than at her state office, where there are likely to be interruptions. "I do a lot of software development work, for which I need to concentrate closely and block out all distractions. That's far easier to do in the peace and quiet of the country."

While most of today's telecommuters, like Koehler, work from an at-home base, some visionaries believe that's becoming a bit passé. I think we're moving towards a world of 'placeless' companies and 'nomadic' employees," says Paul Saffo, a researcher at the Institute for the Future, a think tank in Menlo Park, Calif.

Telecommuting in California received literally a big jolt forward this year when the Los Angeles earthquake tore up some of the area's key freeways. Instead of four and six-hour commutes through local traffic, many workers turned to home-based PCs, faxes and modems to get their jobs done.

West coast technical types have coined a new term, *carcooning*, to describe one aspect of a nomadic business lifestyle. *Carcooners* — pioneers of the movable office — maintain workplaces in their cars. Many have not only mobile phones, but also plug-in laptop computers, printers, fax machines, video equipment — and goodness knows what else — right in their cars.

With that kind of setup, you can telecommute from Mars. — E.B.

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HOME OFFICE

Continued from page 27

consultant Dave Kauderer generally can write off \$4 out of \$5 dollars he spends on business, including marketing costs.

Be aware, however, that the Internal Revenue Service has cracked down recently on home-office deductions. Your primary place of business must clearly be your home, rather than — say the office of a principal client. A recent Supreme Court decision confirmed the IRS's disallowance of an independent physician's home-office write-offs. The doctor saw all his patients at three client hospitals he served, and all three sites granted him office space whenever needed. The physician liked to do his own billing and correspondence on an at-home computer and printer, though. He sought to deduct the space in which he housed this office equipment. "No go," declared tax officials.

But none of the Legionnaire entrepreneurs mentioned has had difficulty with the IRS (nor has this author, who

has run a home-based business for 15 years). You are usually safe, say accountants, if your business is clearly multicustomer (you perform work for a number of clients, not just one or two); if the activities you perform at home are integral to the success of your business (like the sheet-metal work Terry Brown does in his workshop); and if the only alternative to your working at home would be leasing an office.

Many men and women launch home-based businesses because they're disgusted with the hazards of the bureaucratic rat race — tedious commutes, meals on the run, too much out-of-town travel and big-city problems like crime and traffic jams.

New Jersey Legionnaire Ralph Ekberg of Post 293, Warren, was formerly a marketing man for a couple of major corporations. He had to commute into New York City on crowded turnpikes and "absolutely hated it," he says. Now he is an independent sales representative and marketing consultant, specializing in health and beauty aids. Ekberg usually wears a jogging suit to work in his finished basement. "I don't work less than I did when I was a corporate employee," he says. "But I make my own schedule and set my own priorities."

Numerous home-based workers cite this sense of control over their lives and their time as a major attraction of home-businesses.

Legionnaire Gary Dietz of Post 1, Bismarck, N.D., has operated a residential and commercial painting business from his home for about three years. Before that, he worked for a much larger, family-owned contracting firm. "We specialized in mammoth projects, painting bridges, office buildings, and the like," he offers. "I regretted having to be away from home so much, and there wasn't a lot of flexibility."

DIETZ also relishes his bucolic setting. His residence is south of the city, just a hop and a skip from the Missouri River. "We're literally in the woods," says Dietz. "It's great to watch the passing deer and pheasants from my workshop."

But home-businesses are not for shirkers. "Studies have shown that business owners — whether or not they work at home — tend to put in far more than the standard 40-hour week," notes consultant and researcher Joanne Pratt. Nevertheless, the ability to control their own schedules means that many home-based workers can spend more time on outside activities that interest them.

Ralph Ekberg, for example, is a true community leader who has even been asked to run for mayor. In addition to his Legion activities, such as supervising his town's annual Memorial Day Parade, he has been president of the local Lions Club, is a member of the Elks and chairman of a philanthropic fund for a critically ill little girl.

Work for the Legion is high on a number of home-based entrepreneurs' priority lists. Missouri's Terry Brown is into his second stint at the helm of Post 318. He was also post commander in 1984-85, as well as chef de guerre of

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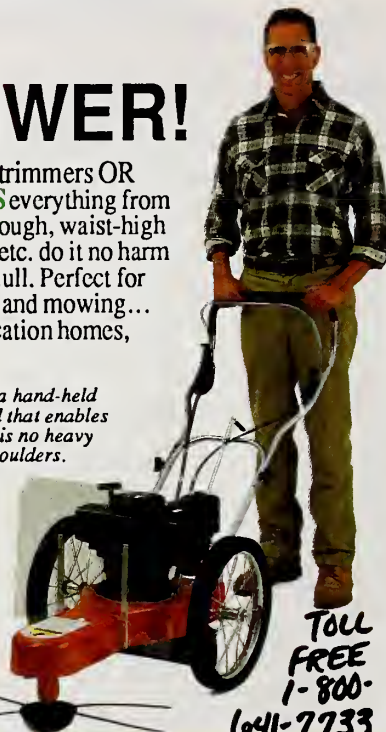
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HOME OFFICE

Continued from page 56

Voiture 130 of the Forty and Eight in St. Joseph, Mo.

Perhaps because of their family responsibilities, operating home-based companies seems especially attractive to women entrepreneurs. According to consultant Joanne Pratt, women business owners are more likely to work at home than their male counterparts. She says 59 percent of the women owners conduct businesses from a home office, while only 44 percent of men do.

Virginia "Ginny" Felber, an Auxiliary member of Post 166, Goose Creek, S.C., has seen dramatic changes in her three youngest children since she started working at home seven years ago. Felber decided to become a home-based businesswoman partly to keep a closer eye on the kids, then ages 7, 8 and 9. "They weren't doing all that well in school," she explains. "After school, they'd call me at my office 10 times a day with little problems."

Luckily, Felber had easily transferable skills. A crack medical secretary,

she formed a medical transcription business, which she operates from a corner of her bedroom. She transcribes for nine doctors and dentists and also handles collections for two of them.

Felber is earning more money than she ever did, and as she'd hoped, operating a home-based business has been beneficial to her children. Now in the 8th, 10th and 11th grades, they're all A or B students, and her oldest daughter is preparing for college.

"They've taken on much more responsibility, too," says Felber. "Sometimes, I'll be finishing up a heavy job of transcribing and will come downstairs to find the kids have done the laundry, vacuumed the rugs or prepared a family dinner. 'We know you've been working hard, Mom,' they'll say."

Older business owners of either sex also seem especially attracted to working at home, some finding it a more stress-free way of life and conducive to better health. Consultant Tom Miller, a vice president at Link Resources, reports that 34 percent of home-based companies are currently headed by men and women 50 and over. Twelve percent of home-based entrepreneurs are 65 and over.

Legionnaire K.O. Godfrey, a mem-

ber of Post 85 in Boise, Idaho, recently started a business from home after retiring from the Army National Guard. Artistically talented since his youth, he decided to start a new career as an industrial artist.

Godfrey puts in long hours on the job site or in his home-workshop, but he says his stress symptoms have disappeared. One afternoon, he had a job painting some two-tone signs at a construction site. He did the first color coat, left it to dry, and went off to play in a seniors golf tournament. He later came back to complete the second color coat. "Imagine doing that when you're working for an organization," he says.

FOR ALL its potential pluses, operating a home-based business may have minuses as well. Some find selling themselves and their services difficult. Terry Brown says he typically has more business than he can handle in the peak winter heating and summer air-conditioning months, but springs and autumns can be down times.

If you're used to being part of a large company or bureaucracy, it may also be difficult to handle the support jobs formerly assigned to colleagues or subordinates. Dave Kauderer says he's "awfully glad he learned to type fast as a highway patrolman." Joe Burns seems to spend a tremendous amount of time "just picking up supplies and riding around doing grunt work."

"I routinely get phone calls, especially from attorneys, in the middle of the night," sighs Kauderer. "You would never telephone someone who has an outside office at such weird hours."

Ekberg cites another problem common to at-home workers: the almost irresistible urge to procrastinate.

"If there's nobody around to look over your shoulder, it can be hard to discipline yourself to resist that third cup of coffee or the lure of a sunny-day walk." His own solution is a simple one. He has mentally designated his at-home office as a place of business — period. "In other rooms," he says, "I can do what I want. In my office, I allow work and nothing else."

Will the trend continue?

Most experts see continued growth in home-businesses. "It's probable that some of the increase the past few years has been due to the recession and corporate downsizing," admits researcher Miller. On the other hand, he has found the greatest increase in home workers in the past five years is part-time business owners, now 11.7 million strong.

A high percentage of these "moon-

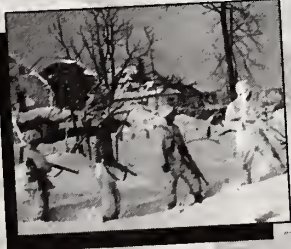
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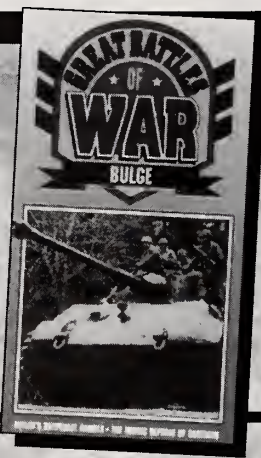
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HOME OFFICE

Continued from page 58

lighters" are under 40, says Miller. He says many of them "may be seeking to supplement their full-time incomes or bolster their financial security." However, others are undoubtedly preparing for the day when they'll feel seasoned and solvent enough to join the ranks of full-time home-based entrepreneurs.

Consultant Joanne Pratt also is among those who expect a steady increase in home-businesses. "It's only in the last century or so that the majority of people haven't worked at home," she says. "The modern corporation, which has concentrated manufacturing and trade at non-domestic sites, is only a very recent form of business organization."

Legion Auxiliary member Ginny Felber admits she sometimes misses her days as a "company woman." She enjoyed socializing with her friends from the office. "I really liked taking coffee breaks with my buddies, or stopping off at a mall to shop with them after work," she says. Sometimes, a phone call from a former colleague can make her feel nostalgic for the rat race.

But on a hot South Carolina summer day — if she has disciplined herself to finish her assignments early — Felber can take off with her husband and drive up to Lake Moultrie, whiling away a lazy afternoon fishing for catfish from their 19-foot motorboat.

"Working from home may not be best for everyone," she concedes. "But it's the right business lifestyle for me." □

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USS INDIANAPOLIS

Continued from page 16

PBY seaplane. Many were so weak they drowned trying to reach the rafts. When Marks' crew told him the men were being attacked by sharks, he landed his plane on the ocean, defying standing orders not to do so.

Marks and his crew rescued 56 men, pulling them inside his aircraft or onto the wings. The weight of the men punched holes in the delicate fabric covering the wings, making the aircraft nothing more than an unflyable hulk. To prevent the plane from falling into enemy hands, it was later sunk by gunfire from the destroyer *USS Doyle*, one of five ships that pulled the remaining survivors from the water.

A memorial in honor of the 881 sailors and Marines who died during the disaster will be dedicated in Indianapolis, Ind., July 30, 1995 — 50 years to the day the ship was torpedoed.

In all, 316 men survived the disaster.

The USS Indianapolis Survivors Memorial Association estimates as many as 190 are still alive today. Members of the association are trying to locate 40 to 45 survivors who have lost contact with them.

"The Indianapolis Memorial is very special," says Patrick J. Finneran, the memorial's executive director. "Buried beneath the memorial is a section of the *USS Arizona*, a tribute to both the first and the last ships sunk during World War II." Finneran says that all but about \$150,000 has been raised to pay for the memorial. The memorial association's primary interest now is to locate the missing survivors and the crew's families.

All five living Presidents have been invited to attend the dedication. A PBY aircraft and the Navy's Blue Angels are expected to perform a fly-over in recognition of Adrian Marks' and Chuck Gwinn's roles in the rescue. The Navy Band and Chorus also have been invited.

Congress has recognized the *Indianapolis* as a national memorial. As with all lost ships, the Navy lists its status as "still at sea."

By Ken Scharnberg

MEMORIAL DAY

Continued from page 20

eran's graveside. Beautiful and fragile—like the lives that war snuffed out—the flowers represent a new chance, a new beginning. From cold barren ground they rise anew each spring, just as the memories of fallen soldiers are lifted high each Memorial Day.

In the afternoon it is time for festivities. Church choirs and barbershop quartets give patriotism a melodic voice: "Mine eyes have seen the glory,"... "O beautiful for spacious skies,"... "God bless America." Excited children queue up for fried chicken and ice cream. Someone brings out a bat and ball, and a baseball game begins.

Memorial Day evokes a gamut of emotions. Sorrow, love, laughter, respect and pride. It is a spirited rededication to the brave men and women who died in defense of our freedom. We can never forget how much they paid, nor how much we owe them.

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their "Green Mountain Salve" for boils and sores. Mix up some "Good Samaritan Oil" for colds. Discover 6 ways to relieve muscle cramps, how the Amish use red beets to fight infection, which vegetables and fruits can cleanse and heal, and the Amish natural weight loss method that promises good results.

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VETVOICE

Continued from page 7

revealing article, "Rolling To Rome" (February). Moody eloquently relates the bungling, ineptness, confusion and the hostility within the highest political and military Allied leadership.

*Jim Bell
Lone Grove, Okla.*

The 34th Division was much involved in the battle for Cassino, suffering many casualties attempting to cross the Rapido. Yet, nowhere in the article is the 34th mentioned. The Germans commented that Alexander and Clark had frittered away their numerical superiority. Likewise, the writer, while otherwise writing a most interesting article, frittered away a good chance to recognize a hard and valiant fighting infantry division.

*Raymond F. Setler
Myrtle Beach, S.C.*

Moody's disappointingly brief battle report omitted essential background information about the Italian

campaign. The landing in Sicily and the subsequent half-hearted advance north on the Italian peninsula was a badly defined, secondary operation from its inception, with far too many resources at the disposal of the Army commanders. The unnecessary slaughter of thousands would have been avoided had Maj. Gen. Mark W. Clark listened to generals experienced in mountain fighting.

*G.J. Szemler
Lake Bluff, Ill.*

I read with disgust Moody's Texas version of Gen. Mark W. Clark. I recommend Moody read a news release of Aug. 7, 1946, in which Field Marshal Henry Maitland Wilson, former Allied Commander in the Mediterranean, took full responsibility for ordering American troops to attempt the ill-fated crossing of the Rapido River.

*Robert E. Brennan
Sackets Harbor, N.Y.*

Saluting MacArthur

I disagree with Warren Tanner's statement that publishing Gen. Douglas MacArthur's "The American Soldier: 'He Belongs To History'" was a

slap in the face to enlisted men ("Returning Again," Vetvoice, February). I was enlisted.

If Tanner would study WWII history, he would find the two commanders in the American Army who had the smallest ratio of casualties to amount of ground gained were MacArthur and Gen. George Patton. The fact is that under the command of MacArthur or Patton, enlisted men had a better chance of coming home alive.

✓*Fred Sullivan
Los Angeles*

Coming To Terms

Rep. Henry J. Hyde is totally wrong in saying that having elections for the House every two years provide term limitations ("Should Congress Adopt Term Limits For Its Members?" Big Issues, February). People have no true voice in deciding who will run.

*Robert L. Snell
Johnson City, Tenn.*

I strongly disagree with Congressman Hyde. We sorely need new, fresh minds in Congress. We need a Congress that will unite people and ignore the bribes of the special interest groups that divide race, class and gender.

*Vincent J. Urso
Plainville, Conn.*

Reporting On Hume

I deeply appreciate your interview with Brit Hume ("Pressing the President," February). He is a fine reporter who has a responsibility of asking honest, penetrating questions. Anyone ready to criticize Hume should remember only the vicious questions Sam Donaldson asked Presidents Reagan and Bush.

*James W. Gibson
Anderson, Calif.*

I don't know about Sam Donaldson's "integrity" but I know that when he was screeching at Presidents, he was an overbearing and obstinate jackass. Hume is a fitting successor to that role.

*John H. Kuitert
Seaside, Ore.*

In the interview, Hume says, "The job of a journalist today is not merely to report in a straightforward way what happened, but to characterize it, to cast it in a certain light." It strikes me that is a definition of propaganda. I don't know about you, but I want news in objectively reported facts.

*Ralph L. Givens
Cedarvale, Colo. □*

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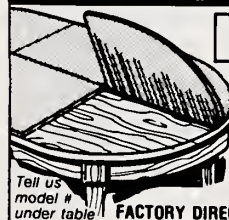
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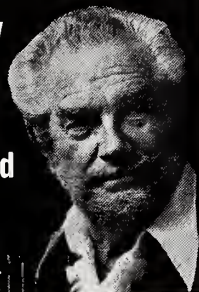
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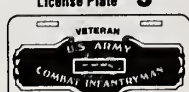
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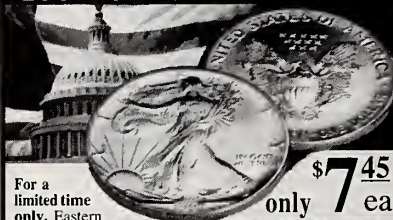
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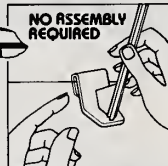
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- "I found a way to manage my teenage kids: I threaten to sew the knees back in their jeans."

- "My wife and I consider our son a gift from God, but who knew God was into gag gifts?"

Frozen Gene Pool

Scientists now think they've found a gene linked to violent behavior. Think of the implications. We may someday have a cure for hockey.

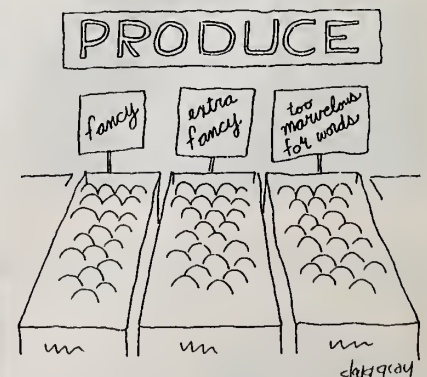
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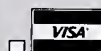
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pairs of Slacks.
I enclose \$ _____
purchase price,
plus \$3.95 toward
postage & handling.

☐ Check Enclosed
or **SEND NO MONEY**
if you use:

☐ Discover ☐ MasterCard ☐ VISA
LIFETIME GUARANTEE:
100% Satisfaction Guaranteed
or Full Refund of Purchase
Price at Any Time!

Card # _____ Exp.: ____ / ____
Name _____
Street _____
Apt.# _____ City _____
State _____ Zip _____

Waist Sizes: 30 32 34 35 36 37 38
39 40 41 42 43 44;
add \$2.50 per pair for 46 48 50 52 54
Inseams: 27 28 29 30 31 32 33 34

PINCORD SLACKS			
	7BK-ON9	WHAT SIZE?	WHAT INSEAM?
A	ROYAL BLUE		
C	TAN		
F	BERRY		
S	AQUA BLUE		

MATCHING SHIRT 11 ⁵⁰ each		
	7BK-1F5	WHAT SIZE?
B	ROYAL BLUE	
A	TAN	
C	BERRY	
D	AQUA BLUE	



HABAND

One Hundred
Fairview Ave.,
Prospect Park,
N.J. 07530

matching shirt 11⁵⁰

Cool, crisp, lightweight and a perfect match to the slacks. Two-tone, short-sleeve pullover has three-button front placket, neat collar and single chest pocket. Breezeweave polyester/cotton keeps you cool all day and is 100% machine wash and dry. Full elastic bottom for super comfortable s-t-r-e-t-c-h fit. Only \$11.50* each. Hurry!

REGULAR SIZES:
S(14-14½) M(15-15½)
L(16-16½) XL(17-17½)

***BIG MEN'S SIZES:**
add \$2 per shirt for
2XL(18-18½)
3XL(19-19½)



royal blue

tan

berry

aqua

royal blue

There's a hidden dividend in our famous Pincords that makes them our most popular summer slacks...

Those crisp, color-on-white vertical stripes have a slimming, trimming effect! Terrific with a sport shirt, and they go to the office with equal aplomb—just add a blazer and tie! Tailored in the USA with all the quality benchmarks you expect:

- durable nylon zipper
- four big "No-Hole" pockets
- Ban-Rol™ no-roll waistband
- Premium woven polyester & cotton pincord fabric—tropical weight for summer comfort
- 100% machine wash & dry